Structured Scan 01

An Overview of 38 Multistakeholder Platforms

Structured Scan 01: An overview of 38 MSP structured scans
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Evidence for MS Platforms
enhancing the effectiveness of multi-stakeholder platforms in agrifood
Introduction

Enhancing the effectiveness of multistakeholder platforms: structured scans

The Evidence for Multistakeholder Platforms (MSPs) research program looks at evidence for and perceptions on how effectively multistakeholder platforms contribute to sustainable solutions for agrifood issues.

This document summarises 38 selected MSPs through a structured scan process. These structured scans provide core data about the platforms, which allows systematic comparison. This makes it possible to sketch out the theories of change that underpin the platforms or groups of platforms. It also allows readers to place a specific platform within a ‘universe’ of platforms all aiming to contribute to more sustainable and inclusive agrifood sectors.

Initially 50 MSPs were identified in the food and agriculture sector, the majority of them operating in Africa or globally; 38 of the 50 proved to be workable. Our definition of MSPs used for making our selection is given in the box. How and on what basis we selected platforms is explained in our methodology document.

The scans include general information, challenges to be tackled and platform contribution, intentions and aspirations, arrangements and capacities, activities and outputs, and the M&E frameworks.

We gathered almost all information from platforms themselves, notably through platform websites and their downloadable documents. At times when a platform did not have a website, the main source may have been a press release or the main donor’s website. The quantity of information available for the platforms ranges from little more than a press release, to an active website with detailed information. We did not include information from websites of platform members or from third party sources. In this publication we focus on mapping and providing a descriptive analysis only. The structured scan does not critique nor analyse a platform’s theory of change, M&E approach, or the evidence presented. We also do not assess the assumptions behind a theory of change, the quality of evidence provided, nor the broader (positive or negative) impacts of the platform.

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A multistakeholder platform (MSP) is an action-oriented collaboration between multiple private and public stakeholders, and possibly civil society members. MSPs seek sustainable solutions to complex and systemic challenges which no one party can achieve alone, catalysing multiple effects on a long-term or open-ended time horizon. We do not consider purely learning and knowledge networks.

1] Link to methodology document: https://tinyurl.com/ybygqnu4
2] The process began with 50 platforms, but 12 were removed as they were no longer active, they didn’t fit our definition, or there was no information available on them.
3] For more information, visit www.msplatforms.org
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**General Information**

**Crop:** Cashew  
**Geographic Scope:** Africa

**Initiated in 2006**  
A platform established by African and international businesses to promote a global competitive African cashew industry; present in 11 African countries.

**Active Countries:**  
Nigeria, Ghana, Ivory Coast, Mozambique, Senegal, Tanzania, Kenya, Burkina Faso, Gambia, Benin, and Guinea Bissau

**Members:**  
Private sector (63%; acting as the core of the platform and ranging from traders and processors to buyers, transporters, consultants, exporters, and others), 12 government bodies, civil society (3 NGOs), farmer associations (4 cashew associations), research and other organizations (2 research institutes and the Trade and Development Group from The Netherlands).

**Identified Challenge**

Processing of African cashews remains low

The African Cashew Alliance began as an alliance of African and international businesses with the common goal of promoting African cashews globally.

**Intentions and Aspirations**

To increase the processing of cashews, to improve competitiveness and sustainability, and to facilitate public–private cooperation of the cashew sector in Africa.

The African Cashew Alliance envisions the African cashew industry as globally competitive and benefitting everyone involved in it, from the farmer to the consumer. Their mission is to support the industry via technical assistance and facilitating investments, promoting market linkages and international standards, as well as sharing information and best practices. It targets a variety of groups, depending on the projects, including West African cashew processors, shea farmers, those involved in the shea value chain, cashew processing managers, staff, and small-scale cashew farmers.

**Activities and Outputs**

The platform is governed by an executive committee (EC), giving the platform strategic direction and general guidance, while also providing oversight to (i) the ACA secretariat, (ii) the advisory board, (iii) the steering committee, (iv) the national committees or national private cashew business associations, (v) and the ACA members (public and private). The secretariat manages program development and implementation, and oversees the daily operation of the platform, including project management, membership, and fundraising. Moreover, information on all the ACA’s members is collected in order to ensure exclusive market intelligence for their businesses.

**Arrangements and Capacities**

The core activities, products, and services are available to members of the platform. These include annual events such as the ACA World Cashew Festival and Expo, annual reports and expert publications on the cashew industry, market information systems, quality sustainable seals, technical assistance for processors, investment support, and access to finance.

**Monitoring and Evaluation**

No information available
African Fertilizer and Agribusiness Partnership (AFAP)

**General Information**

**Crop:** None

**Geographic Scope:** Africa

**Initiated in 2003**

Through collaboration with the public and private sectors, the African Fertilizer and Agribusiness Partnership invests in fertilizer markets in order for smallholder farmers to grow food and increase their profit.

**Active Countries:**

Ghana, Mozambique, Tanzania, Ethiopia, and Malawi

**Members:**

Private sector (businesses), international and regional agencies (the New Partnership for Africa’s Development (NEPAS), the Alliance for a Green Revolution in Africa (AGRA), the International Fertilizer Development Center (IFCD), the Agricultural Market Development Trust (AGMARK), and Africa Fertilizer).

**Identified Challenge**

Low farm productivity, food insecurity

AFAP is an independent nonprofit created by a partnership between African development organizations building on the Comprehensive Africa Agriculture Development Program (CAADP). The platform brings together the expertise and perseverance of the public and private sector, as well as industry and development interests, in order to increase the agricultural output in Africa and reduce food insecurity, while also supporting African smallholder farmers.

**Intention and Aspirations**

To promote less costly fertilizers to enable an increase in crop production and rural incomes

The AFAP initiative aims to allow for public–private dialogue, as well as actions to scale up the distribution and supply of fertilizers within the region. The platform’s mission is to provide quality, time-efficient fertilizers by developing medium-scale fertilizer and agribusiness enterprises. The goal of the platform is to increase fertilizer users by 15%, and to distribute fertilizer through 500 APCs within the COMESA region.

**Activities and Outputs**

A board of trustees with extensive experience with smallholder farmers governs the platform. Other key members include a president and CEO, a vice president, a director of program, AFAP regional directors, a director of finance, a West Africa regional business development manager, a program development specialist, and an executive manager. Moreover, numerous conferences and meetings are held and press releases allow communication within the platform.

**Arrangements and Capacities**

The platform provides Agribusiness Partnership Contracts (APCs) to smallholder farmers and gives assistance in this; ensures fertilizer distributors for retailer credit; finances assistance for importers and blenders to improve facilities, training, and logistics support; provides help with warehouse at ports and inland; and assists with retail improvements (i.e., storage facilities and equipment).

**Monitoring and Evaluation**

No information available
AgriProFocus (APF)

General Information

Crop: All agricultural products, including dairy and meat
Geographic Scope: Global
Initiated in 2005
AgriProFocus promotes agricultural entrepreneurship in low and middle-income countries, through an international network entailing Dutch roots in the Asia and African region.

Active Countries:
Benin, Burundi, Ethiopia, Indonesia, Kenya, Mali, Niger, DR Congo, Rwanda, Tanzania, Uganda, Zambia, and The Netherlands

Members:
Private sector (agribusiness companies such as Bejo, Heineken, and Rabobank), government members (CBI Ministry of Foreign Affairs of The Netherlands, Netherlands Enterprise Agency, Scope Insight, SNV, Ministry of Economic Affairs of The Netherlands, and the Ministry of Foreign Affairs of The Netherlands), international donors (Fair and Sustainable, Heifer, Hivos, IFDC, OIKO, Credit, OxfamNovib, Solidaridad, the Hunger Project, Woord en Daas, and ZOA), partners (Global Coffee Platform), farmer organizations (Agriterra, FrieslandCampina, and Ico Cooperation), and expert and research members from Dutch Universities.

Identified Challenge

World hunger and malnutrition
By sharing the lessons learnt from The Netherlands’ experience, regarding joint action and learning in close proximity, the platform enables strong networks between farming, business, civil society, politics, science, and technology.

Intentions and Aspirations

To facilitate network development and coordination, business and partnership brokering, innovation communities, and platforms for debate and learning
The platform’s vision is to provide food and nutrition security to nine billion people by 2050 via entrepreneurial farmers in the agribusiness sector worldwide. The key principles of the platform are applied to all country networks, and include:
(1) Strong embedding in national contexts,
(2) Knowing the needs of the members, partners, and clients, creating added value through cocreation, working with multistakeholders.
(3) Operating as entrepreneurs with a focus on joint resource mobilization. This is achieved through the ‘Management Partnership and Network’ strategy, which strongly emphasizes a decentralized bottom-up approach, with a focus on service delivery to an international network of members, business deals, and private sector, and direct business opportunities and policies to enable environmental approaches through policy development and advocacy.

Activities and Outputs

The platform is governed by a board (including the ministries of foreign affairs and economic affairs) and consists of a participants’ council and board members. For each country network, there are country coordinators, assistants, and a network facilitator based in the APF support office in Arnhem.

Arrangements and Capacities

The platform provides core activities, products and services, including country-based support teams, and an overall support team in The Netherlands that runs the networks. Moreover, the platform provides country networks, which are shared assets, for contributing networking professionals and Dutch partnership members. Moreover, APF allows members to access useful local contacts, market products, discuss policy issues, and highlight members’ innovations. Moreover, the platform connects members to agribusiness professionals, brokers new partnerships and collaborations, cocreates innovative solutions to agribusiness challenges, and provides a space to share ideas, knowledge, and business innovations.

Monitoring and Evaluation

In order to identify M&E activities, the platform measures its success through market uptake, which looks at how stakeholders use their network results to the benefit of agricultural entrepreneurs through indicators such as partnership deals, innovations, and policy changes.
**General Information**

**Crop:** Rice, maize, and vegetables  
**Geographic Scope:** Burkina Faso  
**Initiated in 2015 (expected completion 2020)**  
The Bagre Growth Pole Project aims to sustainably boost agricultural productivity, output, and income.

**Active Countries:** Burkina Faso  

**Members:** International and Regional donor agencies (World Bank and the African Development Bank)

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**Identified Challenge**

**Poverty and limited agricultural sector**

The project, initiated by the African Development Bank Group, aims to tackle poverty issues, as 43.9% of the total population and 50.7% of the rural population live below the poverty line. In addition to this, subsistence farming and poor diversification, coupled with high costs and limited infrastructure, limit the potential of the agricultural sector.

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**Intentions and Aspirations**

**Boost agricultural infrastructure development, value chain development, and project management**

The platform’s mission is to create sustainable economic growth that acts as a catalyst to the Burkina Fasan national economy. It focuses on three types of target group: (1) small farmers, (2) young agricultural operations, and (3) private operators. The public good to which the project aims to contribute is the improvement of agricultural infrastructure and capacity-building for farmers and development stakeholders, which will reduce poverty, promote youth employment, decrease social disparities, and contribute to the fight against climate change. The project follows the ADB’s strategies, focusing on key infrastructure development, good governance and private sector development, inclusive growth, food security, and regional integration.

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**Activities and Outputs**

The Bagrepol Board of Directors acts as a project steering committee and governs the platform. Moreover, there is a specialized team for the implementation of the Bagre Growth Pole Project, including a general manager, a director of economic development, a land management officer, an environmentalist, a monitoring and evaluation expert, and others. Additionally, the secretariat distributes the funds of the platform to three key areas: (1) agricultural infrastructure development, (2) development of value chains, and (3) project management.

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**Arrangements and Capacities**

The project offers agricultural infrastructure development (consisting of extension of the irrigation infrastructure, rehabilitation of existing infrastructure, production storage and marketing infrastructure, extensions to the primary canals and surge tanks, rehabilitation of the irrigation area, and warehouses and postharvest infrastructure) and value chain development (including boosting the production and productivity of small farmers, supporting agricultural entrepreneurship, and access to quality inputs through a range of core products).

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**Monitoring and Evaluation**

M&E activities are conducted by the M&E services of Bagrepol, with external M&E being conducted by the department responsible for the implementation of projects, in association with representatives from the directorates in charge of design studies and planning of the Ministries of Agriculture, Water Resources, Livestock, and the Environment. External M&E is reviewed biannually and the project is audited annually.
Beira Agricultural Growth Corridor

Initiated in 2010
The Beira Agricultural Growth Corridor (BAGC) was created in order to promote investment in commercial agricultural and agribusiness within the Beira Corridor (Tete, Sofala and Manica Provinces), Mozambique.

Members and Funds:
The platform consists of partnerships between the Government of Mozambique, private investors (international and regional private sector members from financial institutions, investment companies, trading and energy sector), farmer organisations and international agencies (including Alliance for a Green Revolution in Africa, Department for International Development, International Finance Corporation, Helelt Foundation, Norfund, The Norwegian and Dutch Embassy in Mozambique, SNV, World Bank and Young Africa).

If the BAGC blue print is achieved an investment by the public and private sector of $1.7 billion will generate annual farming revenues of $1 billion and will stimulate investment along the entire value chain. More specifically, The Norwegian Embassy in Maputo has committed $1,850,000 to InfraCo and AgDevCo for the BAGC initiative, where as DFIF has provided a grant of £6,500,000 through AgDecCo. The Dutch Embassy provided $10 million to the Cayalytic Fund and BAGC Partnership.

Identified Challenge
The BAGC initiative commenced at the World Economic Forum in Davos. The platform acts as a focal point for creating partnerships between the stakeholders mentioned in section A.

The Beira Corridor shows a lot of potential in agricultural production, however there is a lack of infrastructure and use of arable land for agriculture. Moreover, the platform identified four key issues that need to be overcome in order for sustainable commercial agricultural development in this region including; appropriate financing mechanisms, investment in production infrastructures, strong commitment from stakeholders, and effective mechanisms for coordination and implementation of investments.

Intentions and Aspirations
The BAGC initiative aims to boost agricultural productivity in Mozambique and in the wider region. More specifically, it intends to boost sustainable commercial agricultural development, targeting farmers especially smallholder farmers. The platform’s mission/vision is to; ensure coordination between the public and private sector along the value chain, leveraging existing investment, developing new infrastructure and commercially viable agricultural projects, supporting services especially production inputs, financial services and extension services and supporting investment to provide a suitable business environment for investors who are interested to engage with small/medium sized farming.

The Beira Agricultural Growth Corridor 5

Activities and Outputs
The main services the platform provides with the use of the private sector for enhanced productivity and investment of the Beira Corridor, is the Catalytic Fund and the Smallholder Facility.

The Catalytic Fund supports early stage businesses to kickstart commercially viable agriculture. The business must ensure that it directly benefits smallholder farmers and local communities. It aims to demonstrate that a profitable agricultural business is possible with social benefits.

The Smallholder Facility supports the implementation of practices and initiatives that leads to the development of sustainable and replicable models of smallholder market inclusion. Grants will be given to those that ”one off” investment that is used to address constraints that smallholder farmers to increase their incomes in a sustainable way without the need subsidies.

The role of the Secretariat is to act as a coordinating body regarding operational support for partnerships and bringing together stakeholders, Moreover, it lobbies government and development partners in order to address key constraints, implements programmes funded by development partners, advises the Catalytic Fund on use of funding for smallholder farmer development programmes and monitors and evaluates the impact of BAGC (including investments by the Catalytic Fund)

Monitoring and Evaluation
No information available
**Better Cotton Initiative (BCI)**

**General Information**

**Crop:** Cotton  
**Geographic Scope:** Global  

**Initiated in 2005**  
Created as part of the WWF ‘round table’ discussion, the Better Cotton Initiative aims to make global cotton production better for those who produce it and to ensure an environmentally friendly and a prosperous future for the sector. Moreover, brands, retailers, and international donor organizations fund a combination of projects on a global scale.

**Active Countries:**  
Brazil, India, Mali, Pakistan, China, Mozambique, Tajikistan, Turkey, Senegal, Kenya, Zambia, Zimbabwe, Tanzania, Malawi, Ghana, Ethiopia, Ivory Coast, Cameroon, Malawi, Ghana, Ethiopia, Ivory Coast, Burkina Faso, Australia, USA (expected to expand to South Africa)

**Members:**  
Private sector (54 retailer and brands, 682 suppliers and manufactures), civil society members (28) and producer organizations (30).

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**Identified Challenge**

Poor environmental management, working conditions and unstable markets for cotton production

The Better Cotton Initiative, initiated by a group of visionary organizations that came together to create a practical solution to ensure the livelihoods of farming communities. It does so by bringing together aspects of the cotton value chain in order to create a global community. The Better Cotton Initiative ensures that cotton is produced by farmers who: (i) minimize the harmful impact of crop protection practices, (ii) use water efficiently, (iii) care for the soil, (iv) conserve natural habitats, (v) care for and preserve the quality of the fiber, and (vi) promote decent work.

**Intentions and Aspirations**

Better Cotton will account for 30% of global cotton production by 2020

The platform intends to assist farmers in growing cotton in a sustainable manner, as well as to improve the livelihoods of farming communities. The Better Cotton Initiative ensures that cotton is produced by farmers who: (i) minimize the harmful impact of crop protection practices, (ii) use water efficiently, (iii) care for the soil, (iv) conserve natural habitats, (v) care for and preserve the quality of the fiber, and (vi) promote decent work.

**Activities and Outputs**

The platform is governed by a CEO, supported by a team of directors and a general assembly that includes all BCI members and elects a council to represent it. The secretariat’s main role is to act as a ‘guardian’ of the standard and ensure that there is correct implementation, credible data collection, and quality training; it also provides some other enabling functions. The secretariat’s function is funded mainly through membership fees, grants from public funding sources, and service fee charges from other areas.

**Arrangements and Capacities**

The platform’s main activities allow for the connectedness of people across the cotton sector. Additionally, it provides research reports on evidence of the impact of BC, annual and harvest reports, events, and online/offline training, as well as a set of member-only resources.

**Monitoring and Evaluation**

To develop common solutions for M&E, BCI cooperates with the Aid by Trade Foundation and CmiA.
The Better Rice Initiative Asia (BRIA) was created in 2012 in order to foster cooperation between the private and public sector to promote sustainable growth in agricultural production, as well as improving access to nutrition. The platform is based in the South East Asia (SEA) region, more specifically, Indonesia, the Philippines, Thailand and Vietnam with the intention to last until 2017.

**Members and Funds:**
The platforms include members from the private sector including BASF, Bayer CropScience, Royal DSM, Yara, Olam and Deutche Bank. Moreover, the platform is an umbrella project of the German Food Partnership (GFP), where other national agencies such as the Thai Rice Department, the Philippines Department of Agriculture, the Indonesian Ministry of Agriculture, and the Vietnamese Ministry of Agriculture and Rural Development. Finally, although there are no specific names of farmer’s organisations, it is clear that farmers are involved due to the infographics describing the types of farmer’s organisations that can be found on their website.

**General Information**

The Better Rice Initiative Asia (BRIA) was created in 2012 in order to foster cooperation between the private and public sector to promote sustainable growth in agricultural production, as well as improving access to nutrition. The platform is based in the South East Asia (SEA) region, more specifically, Indonesia, the Philippines, Thailand and Vietnam with the intention to last until 2017.

**Identified Challenge**

The platform was created in response to the lack of food security due to high population growth, climate change, shrinking cropping areas, an aging rural population, as well as a shortage of labour all puts a strain on future yields. Through the platform, improved common practices with new expertise can shared and implemented to tackle the challenge mentioned above.

**Intentions and Aspirations**

The platform targets smallholder farmers and aims to contribute to the public good to improve of food and nutrition security as well as economic development in rural areas. The vision of the platform is to contribute to enhance rice production and nutrition in SEA. This is done through better production via a sustainable increase production, standards and traceability. Moreover, the vision encompasses better education through qualifications and trainings for stakeholders in the rice supply chain as well as promoting awareness for professionalisation and rice farming as commercially viable. Finally, the platform encompasses better nutrition, done via enhancement of the daily rice bowl fortification, advocacy and social marketing as well as increasing the nutrient value of crops.

The goal of the platform is to increase smallholder’s income and promote rice-by products creating more job opportunities. The vision and goals of the platform is reached by adopting holistic value chain approach in order to achieve their long-term aims.

**Activities and Outputs**

The platform is managed via a BRIA secretariat, which overlooks four country-platforms (Indonesia, the Philippines, Thailand and Vietnam) that is partnered along the rice value chain with PPP. The Secretariat, which is based in Bangkok (Thailand) serves as a regional hub and was set up in order to coordinate members, best practice exchange, establish regional networks as well as target knowledge transfers. The specific role of the secretariat includes organising meetings and events, network building and maintenance, knowledge exchange management through collecting relevant data and information as well as enabling synergies amongst already existing projects/ institutions as well as to neighboring countries that may join in the future. The Secretariat is also in charge of public relations and communications as well as monitor and evaluation reporting. Finally it overlooks and explores options for new partners whether co-financing sources in the region or project partners from the private and public sector. The platform facilitates communication between members through publications and news & activities page on their website as well as training workshop documents also available online.

**Arrangements and Capacities**

The platform provides core services for its members by improving local practices with new expertise. The core services include; capacity building and training activities in order for farmers to enhance their knowledge about Good Agricultural Practices (GAP), increasing yields and producing higher-quality rice. Moreover, the platform provides a Regional Knowledge Sharing Workshop on Best Rice Cultivation Practices.

**Monitoring and Evaluation**

No information available
Bonsucro was created by 30 stakeholders in the global sugarcane industry, who identified and discussed the key impacts (social and environmental) of sugarcane production. The platform was made in response to the lack of sustainability in current sugarcane production. In order to tackle this challenge, the platform is a focal point for the collaboration between members of the value chain as well as NGOs, to bring together different perspectives in order to create on the Bonsucro Standard.

The platform has set three goals in order to achieve their vision/mission; (1) assured production, where the programmed and implementation of partnerships can accelerate change and the certification for producers, (2) assured supply chains, ensuring a pre-competitive space for buyer and traders to enable change and develop supply chains, and (3) assured origin, supporting the change priorities for stakeholders in cane growing origins.

The values of the platform encompass to inform by tools and advice, insights forum and output and pacts, to improve via programme support, increase assurance, and developing local programmes to address specific key issues and opportunities and, lastly to inspire the investment of resources, investing in change and identifying investment and technology areas to support local change. Moreover, these three values (inform, improve and inspire) are used in their standard as a strategy to building a platform in order to accelerate change for sugarcane.

The platform is governed through a Board of Directors entailing a committee of finance and risk, governance and nominations committee, and a technical advisory board. Key members of the governance structure include; team members, the member council as well as Bonsucro Ambassadors. According to the type of category that the member belongs to, members have to pay an annual fee determined by the Board.

The platform intends to develop sustainable producer communities for the sugar cane sector, and aims to target stakeholders who want to improve the productivity and sustainability via producing sugarcane, deriving products as well as buying and selling sugarcane products. The platform’s vision echoes this as it wants to create a thriving, sustainable producer community with assured supply chains. Moreover, the mission is to infinitely maintain the sugarcane production value for the people, communities, business, economies and ecosystems in all areas where cane-growing is visible.

The platforms aims to track M&E processes by monitoring compliance and measuring the improvements of Bonsucro’s certified members in accordance to the Standard as well as identifying areas of improvement. M&E has also been designed in order to monitor organisational effectiveness and general awareness of Bonsucro itself. There are three main purposes for the platform’s M&E programme including (1) outcomes and impact communications - where the results are showcased and communicated to the overall platform, (2) strategies of Bonsucro’s standards- aiding the platform to gain a deeper understanding of the behaviour it is creating as well as its strengths/ weaknesses, and (3) organisational learning and adaptive management - to enable Bonsucro to gain a better understanding on the effectiveness of the organisation and strategies in house.

Bonsucro publishes an ‘Outcome Report’, which presents the finding of the platform’s overall M&E System. The main tool used to evaluate the sustainability performance and level of compliance with the platform’s Standard for new members is ‘The Bonsucro Calculator’. This is an excel-based system that processes production data from the mill and cane supple area/farms.
Botswana Agriculture Hub

General Information
Crop: No crop specified
Geographic Scope: Botswana
Initiated in 2008
The platform was created in order to position itself as the force for commercialization and diversification of the agricultural sector in Botswana.
Active Countries: Botswana
Members: Government (Botswana Ministry of Agriculture)

Identified Challenge
Lack of commercialization in the agricultural sector in Botswana
The Hub has been created by the Botswana Ministry of Agriculture, and is implementing several projects and initiatives to commercialize the agricultural sector due to its high potential for diversifying the economy and creating employment, especially in rural areas.

Intentions and Aspirations
Promote an economically viable, sustainable agricultural sector through the production of quality agricultural products for local and global markets
The platform, which is aimed mostly at traditional and subsistence farmers, envisions leading the transformation of agriculture and thus contributing to the wealth of Botswana by 2020. BCI’s mission is to be the catalyzing force in agricultural commercialization and diversification. The platform lives by the principles of: (1) botho (treating customers respectfully), (2) teamwork, (3) being customer-focused, (4) being innovative, and (5) integrity. Additionally, the platform aligns with Botswana’s National Development Plan 10.

Activities and Outputs
The board of the platform consists of the Minister of Agriculture (14 people) and the Agricultural Hub Coordinator.

Arrangements and Capacities
The platform provides recommendations, negotiations, and interventions in order to facilitate the implementation of the projects and initiatives it oversees. Moreover, members receive a monthly price bulletin that contains the latest agricultural prices of concern to the farming community, as well as Agrinews, which publicizes information on the ministry’s development, projects, policies, and programs, and other relevant information.

Monitoring and Evaluation
No information available
### General Information

- **Crop:** Multiple staple and high-value crops
- **Geographic Scope:** Africa

**Initiated in 2006**

BAACH is a locally-led and multisector National Council that explores approaches to building on the capacity and dynamics of business to create sustainable development and alleviate hunger and poverty. The platform is based in a pilot district, Siaya, which is considered the poorest district in Kenya.

**Active Countries:**
Kenya (Siaya)

**Members:**
Private sector (including multinationals such as Unilever, Tetra Pak, Mace Foods, and MAE Limited), government members (The Ministry of Kenya and the National Oil Corporation of Kenya, which is mostly owned by the government), international and regional agencies (such as Care International, CNFA-Agmark, and Technoserve), and expert members (including the SDG Center and Tegemeo Institute).

### Identified Challenge

**Chronic hunger**

The platform was shaped by global CEOs and then the UN Secretary-General, Kofi Annan. It aims to add value to tackling chronic hunger through business-led solutions, giving opportunities to those at the bottom of the pyramid. Moreover, the platform intends to engage with those in the public and private sector to provide both access to finance on a commercial model and technical support, while also building capacity and markets.

### Intention and Aspiration

**To increase food production, nutrition, and income through strategies developed by private-sector expertise**

The platform intends to improve value chains from production processing and packaging to retailing and marketing, in order to ultimately reduce hunger and poverty. The platform’s vision is to share best practices from the Siaya district pilot project and to learn to replicate them across Africa. It aims to do so through multistakeholder partnerships, which focus on business expertise and market power to strengthen food value chains, as well as creating a more sustainable and equitable market system.

### Activities and Outputs

The platform in Kenya is led by 20 members of the national council, consisting of local members of the global steering board, the Government of Kenya, and other local companies and stakeholders. It is run by a program manager.

### Arrangements and Capacities

The platform offers a pilot voucher program for agricultural inputs such as maize and seed fertilizers to 10,000 farmers. Through this, smallholders can redeem discounted seeds and fertilizers at their local input dealers.

### Monitoring and Evaluation

No information available
### General Information

**Crop:** Rice  
**Geographic Scope:** Sub-Saharan Africa  
**Initiated in 2013 (until 2017)**

The Competitive African Rice Initiative was created to empower small-scale rice farmers in the Sub-Saharan region.

**Active Countries:** Burkina Faso, Ghana, Nigeria, and Tanzania

**Members:** International agencies (the German federal Ministry for Economic Cooperation and development (funding partners), Technoserve Kilimo Trust, The John A. Kufuor Foundation (implementing partners), the Bill and Melinda Gates Foundation, and the Walmart Foundation (funding partners).

### Identified Challenge

**Lack of adequate rice production**

The platform was created through the collaboration of the Kilimo Trust (member of a pan-African consortium), led by GIZ and contracted by the Bill and Belinda Gates Foundation and the German Ministry of Cooperation (BMZ). The platform emphasizes cooperation with local companies, promoting their commitment through a fund to rice millers, whom must then match this with their own resources. This empowers smallholder farmers to be trained and business-oriented according to market demand. Moreover, smallholder farmers obtain an advance payment from the rice millers in order to buy high-quality seeds, fertilizers, and agrochemicals.

### Intentions and Aspirations

**Increase the competitiveness of the domestic rice supply in order to improve the livelihoods of rice farmers**

The platform aims to reduce poverty among all smallholders, rural service providers, and rice millers. Its mission is to use human capacity development to increase business skills and agricultural practices, and to establish high-quality rice production amongst small-scale farmers. The platform’s vision is to achieve sustainable success in the African rice industry. In order to achieve this, the platform’s strategy builds on identification, optimization, and expansion of sustainable business models that integrate small-scale rice producers.

### Activities and Outputs

No information available

### Arrangements and Capacities

A chairman of the supervisory board and management board governs CARI. Each member is responsible for a country: (i) the Kilimo Trust is responsible for Tanzania, (ii) GIZ for Nigeria and Burkina Faso, (iii) Technoserve for Ghana, (iv) the John A. Kufuor Foundation (in collaboration with Michigan State University) supports improved policy environment and alliance amongst stakeholders.

### Monitoring and Evaluation

No information available
**Crop: Cashew**

**Geographic Scope: Africa**

**Initiated in 2009**

The Competitive Cashew Initiative (ComCashew), originally named the African Cashew Initiative (ACI), intends to establish a sustainable cashew value chain and to increase the competitiveness of African cashew production and processing. It is focused on five countries in the African region.

**Active Countries:**
- Benin, Burkina Faso, Ivory Coast, Ghana, and Mozambique

**Members:**
- Private sector (Intersnack, KraftHeinz, Olam International, Red River Foods, Walmart), government (German federal Ministry for Economic Cooperation and Development, Ministry of Food and Agriculture of the Republic of Ghana, Ministry of Agriculture and Food security of Burkina Faso), donors (German Society for International Cooperation (GIZ), African Cashew Alliance, the Trade and Development Group, the Sustainable Trade Initiative, the United States Agency for International Development, and INCAJU), and civil society (Fair Match Support).

**Identified Challenge**

- **Lack of competition in the cashew sector and poverty**

Launched using a multistakeholder partnership approach, the platform is mainly funded by the Germany Ministry for Economic Cooperation and Development and the Bill and Melinda Gates Foundation; other members contribute to their specialty in the cashew value chain.

The platform intends to facilitate information sharing between different actors on a national, regional, and international scope, within the public and private sector level. Known previously as the African Cashew Initiative, the platform has two stages; the first phase, which has now been completed (2009–2013) focused on the whole cashew value chain, while the second phase (2013–2015) combined all the training activities from phase one and is putting emphasis on creating linkages between farmers and processors, as well as better planting in order to increase cashew yield and quality.

**Intentions and Aspirations**

- **To increase sustainability and competitiveness, create business relationships between all stakeholders in the value chain, create homogenous goals on the regional and national levels, and to use the support of donor programs**

The platform’s vision is to increase the annual income, number of jobs, and the rate of processing of cashew nuts for small-holder individuals on the value chain—especially farmers and women, thus reducing poverty. The platform combats child labor in farming activities and ensures social responsibility through its partners.

**Activities and Outputs**

The platform is governed by three teams in Germany, Ghana, and Burkina Faso and has commissioned GIZ (German International Cooperation) to manage the projects and to be the facilitator of cooperation amongst the private partners.

**Arrangements and Capacities**

The main activity provided by the platform is the ACI Cashew Matching Fund (following a PPP model), which is available for those in the cashew supply chain and to public research institutes, allowing them to explore beneficial implementation strategies. The platform has also enabled activities in its four key areas: (1) production where, in its first phase, the platform provided improved cashew planting material development and training programs on all aspects of the value chain in its second phase; (2) Processing where technical assistance was provided, with linkages to financial institutions, whereas in the second phase, platform partners provided advice on areas such as technology management, food safety, and business services; (3) supply chain linkages, where farmer-based organizations (FBOs) were supported in creating organizational and management capacities; (4) cashew Sector organizations, creating business associations, stakeholder platforms, and extensions services in the first phase.

**Monitoring and Evaluation**

No information available
Cotton Made in Africa (CmiA)

Crop: Cotton
Geographic Scope: Sub-Saharan Africa
Initiated in 2005
An initiative of the Aid by Trade Foundation (AbTF), CmiA aims to empower people through trade and improve the social, economic, and ecological living conditions of cotton smallholder farmers in Sub-Saharan Africa, through the application of an international standard.

Active Countries: Benin, Burkina Faso, Ethiopia, Ivory Coast, Ghana, Cameroon, Malawi, Mozambique, Tanzania, Uganda, Zambia, and Zimbabwe

Members: Private sector (retailers, fashion brands, textile companies, spinning millers, weaving millers, ginning companies, traders, exporters, service providers, finance companies, processors, manufacturers), donors (Bill and Melinda Gates Foundation, Social Accountability International, Welthungerhilfe, Deutsche Gesellschaft für Internationale Zusammenarbeit, World Wide Fund for Nature, the C7A Foundation, the Better Cotton Initiative), expert, technical, and research actors (WRAP, Plexus Cotton, Ethical Expert, Alterra, Wageningen University, Bimeco Garnhandel, Accenture, Accuracy, West Point Home Bahrain, Shandong Ruyi Technology Group)

Identified Challenge
The low living conditions of Sub-Saharan cotton farmers
The Aid by Trade Foundation is the umbrella organization of the CmiA, and acts independently of the Otto Group. The platform provides ecological credentials to the international textile trade cotton, improving the livelihoods of smallholders and promoting the need for sustainable businesses.

Intentions and Aspirations
To help people benefit from trade and to preserve natural resources in a sustainable manner
The platform's mission, aimed at Sub-Saharan smallholder farmers, intends to create transparency and support, and to offer a sustainable alternative to traditional textile production. The CmiA provides standards regarding the ecological, social, and economic aspects of cotton production and processing. It does so via a teaching approach, rather than donation-based approach. Smallholders learn about methods of sustainable and efficient farming. Moreover, the platform has created an international alliance of textile companies that buy CmiA raw material and pay a license fee to use the seal. This fee is then reinvested into the projects.

Activities and Outputs
The platform is governed by the trustees of the Aid by Trade Foundation, which has four key governance groups: (i) AbTF board of trustees, (ii) AbTF management, (iii) verification management, and (iv) verifiers. Moreover, there are CmiA organic units, which are farmers who cultivate organic cotton, and managing entities (a secretariat) that finance the organic verification. The managing entities also decide who will be a CmiA farmer, who is responsible for criteria compliance, and who conducts annual self-assessments and submits them to the AbTF.

Arrangements and Capacities
The platform organizes activities, such as events with corporate clients and partners, to raise public awareness of the brand. The brand is also promoted via the Internet (YouTube videos, social networks, Facebook, and Twitter). Moreover, the website hosts many documents regarding the CmiA standard, textile chains, marketing and communication, annual reports, studies, and newsletters. The platform has also created the CmiA Community Cooperation Program, which backs projects in education, health, and environmental issues, as well as initiative for women.

Monitoring and Evaluation
The ecological impact of CmiA is measured through several studies using life-cycle assessment.
Ghana Commercial Agriculture Project (GCAP)

General Information

Crop: Maize, rice soya, rice, fruit, vegetables
Geographic Scope: Ghana

Initiated in 2012 (until 2019)

The GCAP aims to develop agriculture in Ghana in step with the nation’s poverty reduction efforts and to increase food security through inclusive farming in selected commodity value chains. The platform consists of two projects; the Savannah Accelerated Development Authority (SADA) zone, focusing on the value chains of maize, rice, and soya, and Woman in Agricultural Development

Active Countries: Ghana

Members:
Government (government and Ministry of Food and Agriculture of the Republic of Ghana), donors (The World Bank, The United States Agency for International Development), collaborating partners (The Ghana Investment Promotion Centre, the Ghana Irrigation Development Authority, the Environmental Protection Agency, the Planning M&S Directorate of MoFA, the Plant Protection and Regulatory services Directorate of MoFA, the Crop Services Directorate of MoFA, the Agricultural and Engineering Services Directorate of MoFA, and Woman in Agricultural Development)

Intentions and Aspirations

To increase yield by 40%, to increase gross margins by 40%, to reach 14,000 direct beneficiaries (including 40% women), and to increase the area provided with improved irrigation by 10,000 hectares

The platform, which focuses mainly on poor households as well as on international Ghanaian investors, intends to reduce poverty and increase food security through inclusive commercial farming in the commodity value chain. The objective of GCAP is to do so whilst providing increased access to reliable water, land, finance, agricultural inputs and output markets. In order to achieve this, the project consists of three components: (1) strengthening investment, (2) securing PPPs and smallholder linkages in the Accra Plans, and (3) secure PPPs and smallholder linkages in the SADA region.

Activities and Outputs

There are 11 members on the GCAP steering committee. The project implementation unit oversees the management of the project, with a project coordinator as the leader. Moreover, the project involves collaboration with government departments and agencies. The representatives of these departments and agencies constitute the project technical committee.

Arrangements and Capacities

The platform provides its members with a model lease agreement that acts as a guide for investors and land owners on large-scale land transactions, as well as assistance to the Ghana Investment Promotion Center and the Agribusiness Unit of MoFA, and matching grants for farmers. It also promoted a parliamentary statute to guide the operations of water users’ associations. Training and workshops in environmental safeguards are also provided to members, as is assistance in preparing guarantees of environmental and social impact assessment (ESIA) and environmental management plans (EMP) and help in acquiring EPA permits. Finally, the platform provides a publication area where documents can be accessed, as well as an ‘events’ and ‘new archives’ section.

Monitoring and Evaluation

The M&E team is expected to develop an M&E plan that will measure (1) impacts on the standard of living of affected individuals, households, and communities; (2) improvements in communities affected by the project; and (3) management of disputes and conflicts. Moreover, improvement of methods throughout the project are to be heightened through internal monitoring, while external evaluation focuses on whether policies have been complied with and proving lessons learnt for amending strategies and implementation.
Ghana Grains Partnership

Crop: Maize
Country: Ghana

Initiated in 2008
The Ghana Grains Partnership (GGP) is a PPP, initiated in 2008, that aims to strengthen the Ghanaian grain market, allowing farmers to increase grain production and support the development of both a local and regional market. This involves the combination of smallholder development, the use of high-quality agricultural inputs, and the introduction of commercial bank lending to farmers. It invites bottom up dialogue with various stakeholders from private companies to farmer’s associations regarding Maize in Ghana.

Members:
The platform was initiated by Yara (international fertilizers company) and Wienco (Ghanaian inputs trader). Core members are The Ministry of Food and Agriculture, Yara, Wienco, Masara N’Arziki (a newly established farmer’s organisation) and international NGOs.

Identified Challenge
Low agricultural productivity for smallholder farmers
GGP aims to improve existing low agricultural productivity and profitability for smallholder farmers due to the lack of access to high quality and affordable inputs. The platform allows for collaboration between stakeholders, ensuring improved efficiency throughout the grain value chain, as well as conjoining commercial and development objectives at the national level.

Intentions and Aspirations
Value chain approach to share costs, benefits and risks
GGP presents a holistic approach and promotes open dialogue regarding farmer’s needs as well as the public and private sector that provides financial benefits for the value chain stakeholders. It works to ensure smallholder farmers (8,000 farmers as of 2013, members of Masara N’Arziki) have access to affordable inputs and profitable output markets through effective institutional arrangements (e.g. outgrower schemes) training, extension and more effective information flows.

The basic principles include
(i) sharing costs, benefits and risks among partners;
(ii) building trust among parties;
(iii) providing a learning platform through openly sharing information;
(iv) leaving the Partnership open to new members if similar risk sharing methodologies are adopted.

Activities and Outputs
No information available

Arrangements and Capacities
The members of the platform contribute in various ways; Yara brings knowledge via previous experiences with PPPs, as well as supplying fertilizer to the projects, whereas Wienco provides the warehouse facilities. Both companies have financed the initial input requirements by establishing a revolving fund for input credits and logistics through two long-term loans totaling USD 3 million. Yara and Wienco have additionally trained a farmer’s association called Masara N’Arziki, who would then sell inputs and train farmers, as well as buy their produce.

Monitoring and Evaluation
M&E is overlooked by an extension and zonal managers, ensuring that farmers are using new practices they have acquired. Technoserve (NGO) follows up on the training provided to farmers to ensure improved governance between farmer groups.
General Information

Crop: None
Geographic Scope: Global

Initiated in 2002
Launched at the United Nations, the Global Alliance for Improved Nutrition is a global organization that envisions a world without malnutrition.

Active Countries:
Afghanistan, Bangladesh, Brazil, Cambodia, China, Ivory Coast, Dominican Republic, Ecuador, Egypt, Ethiopia, Ghana, Haiti, India, Indonesia, Kazakhstan, Kenya, Mali, Morocco, Mozambique, Nigeria, Pakistan, Senegal, South Africa, Tajikistan, Tanzania, Uganda, Vietnam, Yemen, Zambia

Members:
Government members (Canadian Department of Foreign Affairs, Trade and Development, Ministry of Foreign Affairs of The Netherlands), donors (international foundations such as the Bill and Melinda Gates Foundation and national and global development agencies), civil society (UNICEF), and others (Liverpool School of Tropical Medicine)

Identified Challenge

Malnutrition
Through innovative partnerships, the UN launched a platform aimed to act as a catalyst between governments, businesses, and civil society to deliver solutions to malnutrition.

Intentions and Aspirations

To provide 1.3 million people with essential micronutrients by 2017
The platform, which focuses on women, children, and girls, envisions a world without malnutrition in order to break the cycle of malnutrition and poverty. GAIN works according to the values of: (1) teamwork (using the various skills of employees, as well as public and private partners), (2) innovation (testing innovative business models to ensure sustainability for vulnerable groups), (3) passion, and (4) professionalism. GAIN’s approach encompasses a tailored approach to innovation, scale and ambition, and a strong focus on impact.

Activities and Outputs

The policy and decision-making body of the platform is the board, which is supported by GAIN’s partnership council. The board consists of three standing committees: (1) the finance and audit committee; (2) the board program committee; and (3) the nominations committee. GAIN’s senior management team consists of an operations committee (responsible for the day-to-day management of the organization) and an executive management committee (which acts as a platform to discuss plans alongside GAIN’s objectives, to seek agreements, and to take ownership of the implementation).

Arrangements and Capacities

GAIN supports its country-level members to introduce and promote fortification approaches for different products (salt, cereals, etc.) with the aim of reducing undernutrition.

Monitoring and Evaluation

The Monitor Learning and Research Unit intends to reinforce the impact of the programs through better design and implementation, generation, translation, and use of evidence for decision-making. The unit also highlights evidence gaps related to GAIN programming areas, with the goal of supporting the strategy and advocacy, as well as contributing to the global evidence base. Extra modules are included, such as FACT (Fortification Assessment Coverage Tool), to learn about the programs’ target population, their willingness, and factors that might favor utilization.
Global Coffee Platform

Crop: Coffee
Geographic Scope: Global

Initiated in 2006
The Global Coffee Platform is an inclusive multistakeholder platform using a diverse network of stakeholders to create a sustainable and prosperous coffee sector. It is a global platform; however, the countries differ according to group type: individual, associate, trade and industry, producers, civil society, etc.

Active Countries:
Guatemala, Costa Rica, Malawi, Rwanda, Laos, El Salvador, Mexico, Italy, Finland, Sweden, Austria, Isle of Man, Honduras, Nicaragua, Ethiopia, Burundi, Tanzania, Madagascar, South Africa, China, Japan, Vietnam, Malaysia, Indonesia, Papua New Guinea, Australia, New Zealand, Portugal, Spain, France, Belgium, USA, Colombia, Brazil, Nigeria, Uganda, Kenya, Tanzania, Zambia, South Africa, Indonesia, India, Switzerland, UK, Germany, Netherlands, Guatemala, El Salvador, Peru, Ivory Coast

Members:
Private sector (trade importers and exporters, coffee roasters and retail industry, as well as banks), civil society members (rainforest conservation, fair trade, pesticides), development organizations, and farmer organizations.

Intentions and Aspirations
To drive the collective impact of sustainable coffee communities by facilitating global and national agendas

The platform intends to provide a framework to measure and improve sustainability performance and sets a global baseline for sustainability in coffee production and processing. The platform has three core functions: (i) to create a homogeneous platform that provides a common vision, acting on national priorities with governments and (ii) to aim for the adoption of a minimum requirement of sustainability for the whole sector, thus creating a level playing field for reporting and measuring improvements (the Baseline Common Code), and (iii) to provide the coffee sector with a Global Progress Framework, allowing efforts to be reported and measured.

Activities and Outputs
The GCP’s board includes representatives of producers, traders, and civil society and is elected by the membership assembly. The secretariat, advisory boards, and committees oversee the operational functions of the platform. Communication is available throughout the platform in the form of annual reports, web portals and annual membership assemblies.

Arrangements and Capacities
The platform’s main activities allow for collaboration between members in regards to finance, identifying and coordinating technical assistance for small producers, accessing recent information, tools and sustainability practitioners, promoting gender and youth in sustainability approaches, and providing detailed guidance on pest management. It also offers a climate module. Moreover, the platform offers coffee assurance services (a global assurance service provider) for verifying the Baseline Common Code and measuring the integrity, assurance, and progress made in coffee.

Monitoring and Evaluation
Ongoing systematic monitoring of short and medium-term outcome indicators is completed to access the impact of the entry-level standard on farmers and workers. The 4C Association published their first report in 2014 to provide an overview of the achievements and challenges faced in other key locations (Brazil, Colombia, Indonesia, Kenya, and Vietnam).
# Global Shea Alliance (GSA)

**Crop: Shea**

**Geographic Scope:** Global

**Initiated in 2011**

The GSA promotes industry sustainability, quality practices and standards, and demand for shea in food and cosmetics globally, through public–private partnerships.

**Active Countries:**
- Afghanistan, Algeria, Angola, Belgium, Benin, Burkina Faso, Canada, Ivory Coast, France, Ghana, Guinea, India, Kenya, Libya, Luxembourg, Mali, Netherlands, Nigeria, Poland, Saudi Arabia, Senegal, South Africa, South Sudan, Spain, Sweden, Switzerland, Togo, Turkey, Uganda, United Kingdom, United States

**Members:**
- Private sector (collectors, suppliers, brands, retailers and supporters; donors (foundations, development agencies; civil society (NGOs)), farmers’ organizations (collectors, handcrafted butter producers), and others (consultants, research centers)

## General Information

## Identified Challenge

**Lack of decent work practices in the shea value chain**

The platform, allows for collaboration between businesses, multinationals, NGOs, and women to work together to secure the shea industry.

## Intentions and Aspirations

**To enable women’s empowerment, decent working conditions, improved livelihoods, and protection of ecosystems**

The PPP, which aims to improve the livelihoods of 53,319 African women and their communities, envisions being the foremost platform to satisfy strategic interests and the practical needs of its members. The mission is to design and deliver strategies that put forward a competitive and sustainable shea industry globally, coupled with improvements in livelihoods of African women. The membership principles consist of growth promotion of the industry, best international business practices, dispute and complaint resolution, good corporate governance, improved quality, fair prices, communication, transparency, confidentiality, collaboration, and participation and payment of fees.

## Activities and Outputs

The platform is governed by an executive committee, which is elected every two years by a general assembly. The advisory board consists of firms or individuals whose contribution exceeds $50,000 in cash and support to the platform. The secretariat manages the day-to-day activities of the platform and reports to the executive committee. The secretariat distributes general funds, as well as BUSAC project expenses, ICCO project expenses, USAID TIME expenses, and USA WATH expenses.

## Arrangements and Capacities

The platform provides a baseline for shea kernel cost of production and farm gate prices, proper registration of women’s groups with local authorities, the facilitation of land donation to women’s groups, the acquisition of construction services for warehouses, quality training, and provision of jute sacks and pallets to store shea kernels. The GSA organizes several events for its members and has a ‘Promotion’ section on its website where all upcoming and past events can be accessed. Furthermore, there is a ‘Shea in The News’ tab, where information regarding GSA is collected and made easily accessible. There is additionally a ‘Resources’ section with access to a newsletter and the GSA library.

## Monitoring and Evaluation

The sustainability working group oversees project results, challenges, and recommendations for improvement. The GSA also publishes a sustainability report each year consisting of M&E information, as well as project-specific information on the data collected annually.
Grow Africa

<table>
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<th>General Information</th>
<th>Identified Challenge</th>
<th>Intentions and Aspirations</th>
<th>Activities and Outputs</th>
<th>Arrangements and Capacities</th>
<th>Monitoring and Evaluation</th>
</tr>
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<tbody>
<tr>
<td><strong>Crop:</strong> None</td>
<td><strong>The potential of agriculture is not recognized</strong></td>
<td><strong>To develop multistakeholder platforms, incubate promising business models, promote innovative solutions, and accelerate the pace of implementation and return on investments</strong></td>
<td><strong>The platform is led by a leadership council consisting of high-level representatives from member groups, who meet biannually. Grow Africa is facing a transition from being an autonomous entity hosted by the World Economic Forum to being hosted by the NEPAD Agency and governed by a multistakeholder steering committee. Grow Africa consists of a partner platform, network, and a secretariat. To become a member, a formal commitment to agriculture with the government in the corresponding country needs to be made.</strong></td>
<td><strong>The platform offers its members an enabling environment for agribusiness, support in innovation and commercially competitive solutions, and an incentive to operate responsibly. Moreover, Grow Africa provides a Gap Analysis Tool for Agriculture (GATA), which is a web-based analysis tool that allows members to establish and prioritize potential agricultural projects. The website provides members with a resource section, including publications, videos, tools, updates, and a ‘My Feed’ section. When events are held, the platform also provides summaries of discussions.</strong></td>
<td><strong>In order to establish the success of the investment commitments, the quantity of actual investment expenditure, the number of jobs created, and the number of smallholders with increased incomes are measured.</strong></td>
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<tr>
<td><strong>Geographic Scope:</strong> Africa</td>
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<tr>
<td><strong>Initiated in 2011</strong></td>
<td>A multistakeholder platform that aims to accelerate private sector investment in the African region.</td>
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</tr>
<tr>
<td><strong>Active Countries:</strong></td>
<td>Benin, Burkina Faso, Ivory Coast, Ethiopia, Ghana, Kenya, Malawi, Mozambique, Nigeria, Rwanda, Senegal, and Tanzania</td>
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<tr>
<td><strong>Members:</strong></td>
<td>Private sector (bank, seed suppliers, service providers, processors, exporters), government (several international development departments), donors (foundations, development agencies, other platforms such as AFAP, ACI, CARI, and EAGC), civil society (regional agricultural organizations).</td>
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</table>
Grow Asia

Created in 2015
Grow Asia is a platform that catalyzes action on inclusive and sustainable agricultural development in the South East Asian Region (ASEAN).

Members and Funds:
Members involved in the platform include large international multinationals, as well as members from the ASEAN group including the ASEAN Secretariat and ministry of Agriculture and Forestry. The World Economic Forum is also a member of the platform. Moreover, civil society/ NGO members include numerous members from conservation-based organisations as well as international NGOs. Farmer’s associations are also involved in the platform and are planned to partner with the platform at the country level.

The overall funds that the platform has mobilized amounts to over $10 billion in investment commitments. From this, $1.2 billion has been spent, reaching over 3.6 million smallholders.

Identified Challenge
The platform was initiated by the World Economic Forum in partnership with the ASEAN Secretariat and other key public and private sector stakeholders, this was further developed during Grow Asia Agricultural Forum engaging over 140 leaders and various members.

The platform was created in response to the increase of population pressure in the area and thus, the increase demand of resources as well as pollution and degradation. Moreover, the rising issues in climate change all damaged agricultural production and farming communities.

In order to address these challenges the platform serves as a focal point for numerous stakeholders to collaborate and work together to achieve change.

Intentions and Aspirations
The platform targets 471,200 smallholder farmers in order to contribute to food security, environmental sustainability and economic growth through sustainable agricultural development in South East Asia.

As the platform is a product of the World Economic Forum, and thus its ‘New Vision for Agriculture’, the platform’s mission echoes this and aims to provide world needs regarding food security whilst doing so via sustainable agriculture. Grow Asia’s vision is a 20% improvement in the area each decade until 2050. Moreover, the platform’s goal is to reach 10 million smallholder farmers and facilitate them to increase their yield and profits by 20% using 20% less water and emitting 20% less greenhouse gases per tonne of production, by 2020.

Activities and Outputs
The platform is governed by a multi-stakeholder Steering Committee, which oversees the Grow Asia Secretariat. The platform believes that its diverse multi-stakeholder representation is invaluable as it defined the platform’s plans and different views whilst identifying priorities that help Grow Asia reach its targets. Key members of the platform is; the Grow Asia Business Council, Grow Asia Civil Society Council, Farmer Associations, ASEAN Secretariat, ASEAN Member States, donors and the World Economic Forum Managing Director.

The platform enables communication between members via an interactive platform that allows for discussion and shared learning amongst Grow Asia partners. Moreover, in order to achieve transparency and engagement Grow Asia posts summaries of decision made at every Steering Committee.

Arrangements and Capacities
The platform provides its members with core activities in particular knowledge sharing which is done via online repository and learning hubs. This provides easy access for information across disciplines (including, case studies, policy papers, value chain analysis). The platform also connects Grow Asia partners to researchers in universities, think tanks, development practitioners and consultants via the Grow Asia’s Learning Partner’s Network in order to gain expert support.

The platform also provides members with core products including Scaling Solutions where Grow Asia collaborates with partners to pilot solutions. Moreover, the platform offers a Regional Finance Working Group that brainstorm and tests financial solutions that support smallholder farmers. Lastly, the platform aims to develop a mobile-based digital platform.

Core services the platform provides includes access to investment and training across South-East Asia to almost half a million smallholder farmers.

Monitoring and Evaluation
No information available
## Malawi Agricultural Partnership (MAP)

### General Information
- **Crop:** Multiple Crops (rice, cotton)
- **Geographic Scope:** Malawi
- **Initiated in:** 2007
- **Active Countries:** Malawi
- **Members:** The Norwegian government and donors: the Alliance for a Green Revolution in Africa (AGRA), the International Fund for Agricultural Development (IFAD), and local authorities.

### Identified Challenge
- **Ineffective subsidy programs and expensive fertilizer supply chains**

The Malawi Agricultural Partnership (MAP) was facilitated by Prorustica and Yara, as well as other local partners, in order to design and facilitate a partnership and related value-chain projects. Their focus was to create a more effective subsidy program that is cost-efficient and reduces costs in the supply chain. This platform is one of the key programs implemented by the African Institute of Corporate Citizenship.

### Intentions and Aspirations
- **To alleviate systematic problems and share risks through a PPP that will provide commercial and developmental support**

The platform, which is targeted at smallholders, has three objectives: to create an enabling environment, to create an efficiency value chain, and to create business services. It uses a collaborate strategy working with governments, private sector, and donors to create an investment plan that alleviates problems in the fertilizer supply chain.

### Activities and Outputs
- The platform is run by a board chair with three board directors.

### Arrangements and Capacities
- The platform provides commercial and developmental support to sustainable and profitable smallholders in Malawi. Moreover, the Rice Partnership coordinates activities and supports the awareness of a viable market via a marketing model that predicts the quantity, variety, and type of rice that will be bought by a particular buyer in the partnership.

### Monitoring and Evaluation
- No information available
General Information

Crop: None
Geographic Scope: Africa

Initiated in 2012

The platform intends to achieve sustainable, inclusive agriculture-led growth in order to lift 50 million people out of poverty by 2022. The New Alliance for Food Security and Nutrition is a shared commitment by African governments, development partners and private sector companies in 13 African countries.

Active Countries:
Benin, Burkina Faso, Ivory Coast, Ethiopia, Ghana, Malawi, Mozambique, Nigeria, Senegal, and Tanzania

Members:
Private sector (about two thirds African companies involved in the production, processing, logistics, input, training, mechanization, storage, finance, and technology sectors, platforms such as the Global Shea Platform and African Cashew Initiative), governments (Benin, Burkina Faso, Ivory Coast, Ethiopia, Ghana, Malawi, Mozambique, Nigeria, Senegal, and Tanzania), donors (development agencies from Canada, France, Germany, Italy, Japan, Russia, the UK, the USA, and the EU; the African Development Bank, ILO, and the World Bank Group); civil society (Oxfam America), Farmer’s Organizations (Eastern Africa Farmers Federation, Pan-African Farmers’ Organization and ROPPA (Network of Farmers’ and Agricultural Producers’ Organizations of West Africa) and Southern African Confederation of Agricultural Unions), expert, technical, and research members (the African Union Commission, AGRA, the Association for Strengthening Agricultural Research in Eastern and Central Africa, the Centre for Coordination of Agricultural Research and Development for Southern Africa, the West and Central African Council for Agricultural Research and Development, CGIAR, COMESA, the Forum for Agricultural Research, Global Open Data for Agriculture and Nutrition partners, HarvestPlus, IFAD, IFPRI, SUN Movement, Semento Seed Consulting, University of California, Davis)

Identified Challenge

Poverty and food insecurity

The potential of agriculture to reduce poverty and increase economic growth on the continent is very promising. Whilst agriculture and agribusiness currently represents nearly half of African GDP, growth in this presents a significant opportunity for investment. Building on Grow Africa’s goals, the platform, initiated by the US government, engages additional development partners, reflects commitments to cooperation frameworks, and addressing broad issues through enabling actions.

Intentions and Aspirations

To ensure donor commitment, to implement key components of CAADP, to provide private investment in support of development goals, to help 50 million people out of poverty in Africa by 2022, and to achieve inclusive agricultural-led growth in Africa.

The platform, which targets private investments, contributes to the implementation of CAADP’s goals to end hunger and halve poverty in Africa by 2025. Its mission and vision is to strengthen African agricultural productivity, sustainability, and inclusivity through public–private collaboration and market-based strategies. The platform does this via stakeholder commitment to policy reforms and investments, partner accountability for commitments, enabling actions, and annual reporting.

Activities and Outputs

The platform is governed by a Leadership Council coconvened by the African Union Commission, the World Economic Forum and the United States government. In a New Alliance country, the development partner is the lead interlocutor with the partner country on behalf of other development partnerships in implementing and monitoring the New Alliance.

The platform communicates via council meetings, annual reports, and summaries of letters of intent.

Monitoring and Evaluation

The M&E approach of the platform is an individualistic one in which stakeholders report progress and challenges. The African governments in each country are responsible for overseeing and implementing the project as a whole. The general guidance of the platform states that countries need to hold an annual review of progress which is transparent, generates a mutually agreed-upon country progress report, assess overall progress, and identifies key priorities for action. Moreover, countries need to report according to the CAADP results framework.
New Vision for Agriculture (NVA)

Crop: None
Geographic Scope: Global

Initiated in 2009
The New Vision for Agriculture is a project of the World Economic Forum, which is an international organization aiming to improve nations through business, political, academic and other means to shape agendas globally, regionally, and industrially.

Active Countries:
Benin, Burkina Faso, Ivory Coast, Ethiopia, Ghana, Kenya, Malawi, Mozambique, Nigeria, Rwanda, Senegal, Tanzania, Cambodia, Indonesia, Myanmar, Philippines, Vietnam, Mexico (with potential expansion to Brazil and Nicaragua)

Members:
Private sector (local and global traders, chemical producer companies, pharmaceutical companies, food processors, food companies, fertilizer products, biotech companies, banks, crop protection companies), government (host governments), donors (International Finance Corporation, the Rockefeller Foundation), and others (consultants)

General Information

Identified Challenge
Lack of food security, environmental sustainability and economic opportunity
The platform was created with 17 global companies, and has catalyzed multistakeholder partnerships globally, including two regional partnerships: Grow Africa and Grow Asia. Its aim is to tackle the current challenges of the global food system, due to more volatile food prices, high levels of poverty and hunger amongst farming communities, and unsustainable practices that may cause environmental challenges in the future. In order to address this, the global partner companies have contributed leadership and technical expertise towards the full span of the food chain.

Intentions and Aspirations
Increase agricultural production by 20% each decade, reduce emissions per tonne of production by 20% each decade, and decrease the proportion of rural inhabitants living on less than $1.25 by 20% each decade.
Focusing on farmers, the platform intends to eliminate hunger and undernourishment. Its vision and mission is for the agricultural sector to deliver food security, environmental sustainability, and economic opportunity in order to meet the world's needs through a market-based, multistakeholder approach. This is being done in three strategic ways: (1) facilitating leadership commitment, (2) supporting country transformation, and (3) promoting innovation.

Activities and Outputs
The platform is governed by 26 global partner companies throughout the value chain. The NVIA forms part of the System Initiatives, and more specifically of ‘Shaping the Future of Food Security and Agriculture’ of the World Economic Forum. To ensure communication, the platform organizes several events yearly and provides a weekly newsletter on the global agenda.

Activities and Outputs
The platform provides its members opportunities for interaction through: (1) leadership-level events (multistakeholder leadership-level events to build collaboration around shared goals), (2) multistakeholder country partnerships, and (3) knowledge and best practice exchange.

Monitoring and Evaluation
NVIA ensures that measurable indicators are used. Greater economic growth and opportunity is assessed through rural income per capita, the state of food security is monitored through global food production and malnutrition prevalence, and progress towards environmental sustainability will be overseen by greenhouse gas emissions, water used per tonne of agricultural production, and watershed level impacts.
PISAgro was established in 2011, to support Indonesian governments to address national food security through increasing agricultural production in a sustainable way, whilst improving livelihoods of smallholders. The platform focuses on the sustainable production of cocoa, coffee, corn, diary, horticulture, beef cattle, palm oil, potato, rice, rubber and soybean.

**Members and Funds:** The members of the platform include international multinationals especially in the food and agricultural products sector. Moreover, the Indonesian Government as well as the Department of Foreign Affairs and Trade in the Australian government are government representatives. International donors and agencies also partake in the platform including the World Economic Forum, International Finance Corporation, Mercy Corps Indonesia, Monsanto and Swiss Contact. Lastly, civil society and NGO members include the Sustainable Trade Initiative, UTZ and Vasham.

**PISAgro was initiated by the Indonesian Government and was supported by seven private sector companies (known as the founders) to form a Public Private partnership platform**. The platform was then announced during the World Economic Forum in East Asia in 2011. The platform was made in response to the issue of constrained food production, coupled with growing populations (as well as other factors such as shortages of land and water, inadequate infrastructure, lack of access to inputs and credit and unreliable climate). The platform aims to change the way food is produced, distributed and consumed through more sustainable practices. Thus, the platform intends to create an environment for collaboration amongst different stakeholders in the Indonesian agricultural sector.

The platform targets 471,200 farmers. The platform aims to ensure global food security and environmental sustainability via a market-based approach and targets those stakeholders in the Indonesian agricultural value chain. The platform’s vision is to facilitate the necessary changes needed to enable the World Economic Forum’s development of the New Vision for Agriculture in 2020. The Vision integrated food and nutrition security as well as environmental sustainability and economic opportunity improving each by 20% per decade until 2050. Moreover, the objective is to achieve a 20% increase in agricultural productivity, farmer’s income and a 20% decrease in greenhouse gas emission each decade.

The platform functions via their basic principles of: (1) modular- where the involvement of modules are used as the basic replication to scale-up the project, (2) Across the Value Chain- Share seeds to farms inclusively to farm, from farm to shop shelves, (3) Inclusive- being open to any party and institution to be involved in the activities of the supply chain and involving farmers into the chain to ensure sustainable livelihoods, (4) Scalable- create and share proof of concept. The platform also obtains governance principles where each member of the governance bodies has to demonstrate in their behaviour including; (1) Accountability, (2) Value adding, (3) Active, (4) Commitment, and, (5) Non-Dominance. In order for the platform to achieve its vision/ mission the platform has established working groups around Indonesia’s 10 priority commodities, where they develop the value chain and tailor a work plan and requirements, targets and timelines according to the commodity. Moreover, each value chain requires a launch pilot activities that range from management training to access to finance/ market. Lastly, there is a working group on agri-finance to implement financial tools and risk sharing approaches across the value chain.

The platform is governed through three bodies: (1) the Founders Committee, who are all founder companies represented via their Indonesian leaders, as well as the Chairman and Vice Chairman. Their role is to appoint board members and its chairmen, ensure the Board works via the basic principles of PISAgro and assure full authority and responsibility remains within the Working Groups as well as obtain the power to ask a board member to step down at any-time if they do not comply to their duties.

Moreover, the Working Groups consists of a leader and Steering Committee where they have full accountability for achieve the platform’s objective and adherence to PISAgro’s principles for the crop that it is working on (one working group per crop). It assures quarterly reports on progress to the platform’s secretariat as well as summerises key actions national and local government should take (provided at least once a year). The role of the secretariat is to empower and support the board in its key roles and being the linking-pin to key internal and external stakeholders. More over the secretariat enables information sharing of best practice and assures transparency, as well as attracting new members and serves as one door access for government entities to PISAgro.

The approach to M&E was not clearly identified however it was stated that the discussion of M&E between multiple stakeholders allows for the exploring of how to positively scale up impacts on smallholder farmers to PISAgro and other Grow Asia partnership platforms.

**Activities and Outputs**

The platform provides core activities including the facilitation of collaboration amongst stakeholders in the Indonesian agricultural sector. It allows for the facilitation of dialogue exchange, mobilization commitments and new partnerships that utilises the strengths of each stakeholder. Moreover, the platform holds General meetings, however unclear how regularly.

**Arrangements and Capacities**

The platform provides core activities including the facilitation of collaboration amongst stakeholders in the Indonesian agricultural sector. It allows for the facilitation of dialogue exchange, mobilization commitments and new partnerships that utilise the strengths of each stakeholder. Moreover, the platform holds General meetings, however unclear how regularly.

**Evaluation**

The approach to M&E was not clearly identified however it was stated that the discussion of M&E between multiple stakeholders allows for the exploring of how to positively scale up impacts on smallholder farmers to PISAgro and other Grow Asia partnership platforms.
# Patient Procurement Platform

**General Information**

**Crop:** Maize and other crops  
**Geographic scope:** Global

**Initiated in 2015**  
The Patient Procurement Platform (PPP) was initiated by the United Nations’ World Food Programme (WFP), in partnership with Grow Africa and Rabobank. It aims to create efficient value chains to enhance farmer’s income. It aspires to reach 25 countries globally, but currently operates in Rwanda, Tanzania and Zambia where the focus crop differs for each nation.

**Active Countries:**  
Rwanda, Tanzania, Zambia

**Members:**  
International fertilizer and agribusiness companies (Bayer, Syngenta, Yara International), international organizations (AGRA, The International Finance Corporation, Rabobank, GrowAfrica), international donors (WFP as the main one) and local members of the value chain.

## Identified Challenge

**Increased food security and lack of access to markets**

The platform aims to tackle lack of food security for family farmers, as well as the lack of access to reliable markets. Through the PPP there is an assurance of markets for farmers from the WFP which ensures that the WFP sources its food from local farmers, contributing to the Global Goal of zero hunger.

## Intentions and Aspirations

**Ensure access to markets for smallholders**

The PPP intends to ensure access for small-holder farmers to reliable markets, linking them with an effective value chain, and establishing a stable demand-driven purchase system, hence increasing the farmer’s income. The platform builds on WFP’s previous work through Purchase for Progress (P4P) that supports small-scale farmers to be included within the existing value chain.

## Activities and Outputs

No information available

## Arrangements and Capacities

The platform offers farmers access to quality seeds and other inputs, and also insurance and financing as well as a predictable market. It helps farmers set contracts with buyers for their crops before planting.

This assurance of a market for their produce can then help farmers to obtain bank loans or other financial services which they can then use to buy better seeds, fertilizer and other agricultural inputs in order to plant more and sell more after harvest. This encourages farmers to become more resilient through greater advance planning and assured sales.

## Monitoring and Evaluation

No information available
Prolinnova Kenya

General Information

Crop: Not crop specific
Geographic scope: Global

Initiated in 2007
Prolinnova–Kenya (PK) is a network of non-governmental organisations (NGOs), government research and extension organisations, farmer organisations, universities and community-based organisations (CBOs). It came together in to foster learning about promoting farmer-led innovation processes in 2007. It was initiated by 25 partners in agricultural R&D in a meeting organized and facilitated by the coordinating NGO of Prolinnova-Uganda.

Active Countries:
Kenya

Members:
None specified. In general, it is comprised of networks engaging government research and extension organisations as well as NGOs, Community Based Organisation (CBOs), farmer organisations and universities. There is an International Steering Committee formed by the Royal Tropical Institute (KIT), the International Institute of Rural Reconstruction (IIRR), Institute of Natural Resources (INR) and the Promoting Farmer Innovation and Experimentation in the Sahel (PROFEIS)

Intentions and Aspirations

Learn from local knowledge and enhance farmer’s resilience through their own innovations and systems

The aim is to address is the lack of farmers’ resilience towards of their livelihoods changing conditions. It seeks to recognise the dynamics of indigenous knowledge and to enhance the capacities of farmers to adjust to change by developing their own innovations and appropriate systems of natural resource management (NRM) so as to achieve food security sustain their livelihoods and safeguard the environment.

Activities and Outputs

The information below relates to the global Prolinnova platform

The platform often operates through a local NGO at the country level, as the focal point. The NGO convenes major stakeholders, serving as the secretariat for the National Steering Committee (NSC), involving researchers, extension and education and other NGOs, farmer groups and occasionally the private sector. The secretariat also determines the tasks in order for individual membership to become part of the International Support Team (IST) and the partner organisation where the NGO has to allocate their staff members holding a MoU. The role of the NSC is to give strategic guidance and mobilise resources, and it is the focal point for accountability. The NSC has a small team that coordinates day-to-day activities. In addition, the IST supports the national activities via capacity strengthening, coordination, coaching, policy dialogue, networking and communication.

Arrangements and Capacities

The platform delivers core activities to its members including: developing an inventory and database of existing local innovations, innovators and partner organisations in Kenya, building the capacity of stakeholders in participatory approaches for agricultural R&D, developing a strategy in order to increase awareness amongst all stakeholders on local innovation, ensure joint innovation by strengthening partnerships between stakeholders, setting up a multi-stakeholder platform for knowledge sharing on strengths and weaknesses of promoting local innovation and local initiatives in Kenya, and developing a M&E framework. Moreover, information is available via videos, leaflets, reports and other communication materials on their website.

Monitoring and Evaluation

An M&E framework with guidelines for the global and local PROLINNOVA tracking of results was developed in 2006. An international workshop to learn from the M&E experiences was held in Ethiopia in 2010. With support from CIRAD (France), the country platforms (eg. Kenya) developed a participatory impact assessment guideline in 2010.
### General Information

**Crop:** Not crop specific  
**Geographic scope:** Global  

**Initiated in 2002**  
ProRustica fosters growth in agricultural commodity markets for the benefit of all those involved through the use of partnerships. It is a global platform with a focus on Tanzania, Malawi, Ghana and Mozambique.

**Active Countries:**  
Tanzania, Malawi, Ghana, Mozambique

**Members:**  

### Identified Challenge

**Catalyst for partnership development**  
The platform was made in response to the lack of efficiency between private and public actors as well as few large-scale farmers involving smallholders and their lack of access to commercial finance to existing and emergent farmers. The platform acts as a catalyst for partnership development that aids emergent farmers become commercially focused and innovative in value chains.

### Intentions and Aspirations

**Establish value chains**  
ProRustica’s role is to establish partnerships among specific value chains, and thus strengthening and developing comprehensive and innovative strategies to allow market access for rural populations.

The platform develops partnerships through a holistic approach to the supply chain and commodities, as well as an external analysis that observes the key players and actors involved, followed by an analysis of constraints and developing a plan that is suitable for all stakeholders.

### Arrangements and Capacities

ProRustica provides its clients a neutral platform to design and implement joint plans, as well as access to financial facilities and skilled personnel, a comprehensive analysis regarding commodity markets, development of communication/information exchange, solutions for obstacles as well as building local institutional capacities.

### Activities and Outputs

No information available

### Monitoring and Evaluation

No information available
Crop: Cash crops (soybean, maize and sugar cane)
Geographic scope: Mozambique

Initiated in 2009
ProSAVANA was created in 2009 with a 20-year horizon, focusing on agricultural development of the tropical Savannah (Nacala Corridor in Mozambique), through triangular co-operation. The focus of the platform mainly includes cash crops such as soybean, maize and sugarcane. It was created by a joint initiative between MASA, JICA and ABS; inspired by the experience of the Brazilian Agriculture and Livestock Development programs in partnership with JICA.

Active Countries:
Nacala Corridor (Mozambique)

Members:
the Ministry of Agriculture and Food Security of Mozambique (MASA), The Japan International Cooperation Agency (JICA) and The Brazilian Cooperation Agency (ABC).

Identified Challenge
Low agricultural productivity and high vulnerability to climate shocks
The platform aims to tackle low agricultural productivity and high vulnerability to weather shocks, which results in food insecurity and instability for populations. It aims to overcome the bottleneck of small markets via export zones through large-scale farming.

Intentions and Aspirations
Improve the livelihoods of the Nacala Corridor population, through inclusive and sustainable agricultural and regional development
To improve the livelihoods of the Nacala Corridor population, through inclusive and sustainable agricultural and regional development. Its mission is to improve and modernise agriculture to increase productivity and production, and diversify agricultural production and to create employment through agricultural investment and establishment of a supply chain. ProSAVANA’s goal is to new agricultural development models, taking into account the natural environment and socio-economic aspects, and seeking market-oriented agricultural/rural/regional development with a competitive edge.

Activities and Outputs
In order for the platform to operate, projects under the ProSAVANA framework are co-coordinated jointly by MASA, JICA and ABC.
There is an administrative coordination unit named ProSAVANA-HQ (based in Maputo), created by the three members named above, to increase effectiveness of the platform’s operations. HQ’s tasks include communication, coordination and implementation of the platforms projects, linking the Programme with the directorate of MASA and promoting dialogue with stakeholders related to the programme. It is also the point of contact for the private sector, civil society and academics willing to participate in the platform.

Arrangements and Capacities
The platform provides both internal and external communication materials (i.e. leaflets and posters) for its members. It also supports members’ access to markets and the creation of new value chains when required, as well as improved access to agricultural inputs and their distribution.

The platform also supports agricultural extension services by the private sector, access to agriculture credit, as well as encourages collaboration between farmers and agribusiness. Finally, ProSAVANA has supported the development of agricultural infrastructure such as logistics and irrigation systems.

1 This section proves unclear whether it forms part of the separate projects of ProSAVANA or for the members of the platform.

Monitoring and Evaluation
No information available
Round Table for Responsible Soy (RTRS)

General Information

Crop: Soy
Geographic scope: Global

Initiated in 2006
The Round Table on Responsible Soy is a civil organization that promotes responsible production, processing and trading of soy on a global level.

Active Countries:
Global

Members:
The platform consist of an international range of private sectors and many large international supermarkets and multinationals, categorised as ‘industry, trade & finance’, government members are also associated with the platform, especially from South America (Brazil and Argentina), as well as the United Kingdom, Belgium, USA and Canada. Civil society from the development sector, environmental conservation, solidarity and known international agencies such as the WWF. Expert/ Technical and Research members include private companies, labs and educational institutes from a range of countries in South America, Europe, USA and Canada.

Identified Challenge

Negative social and environmental impacts from soy production
The Round Table for Responsible Soy was made to respond to the negative impacts on social and environmental issues derived from the production of soy. The platform allows for an exchange of harmonious dialogue and decision-making between members. In 2004 the Responsible Soy Forum was initiated in London, however, the development of the RTRS took place in Switzerland, where major organisations including Grupo Maggi, Cordad, COOP, WWF, Fetrauf-Sul and Unilever took part as the original Organisational Committee. In 2010 the first version of the RTRS standard was launched.

Intentions and Aspirations

Sustainable production of soy across the value chain
The platform focuses on the sustainable agriculture of soy and all those involved in the soy value chain from producers to sellers. The main objective/ goal of the platform is to facilitate a dialogue on a global scale, as well as; having a common consensus between stakeholders, be a focal forum for global soy production and promote the round table process in other sectors. In order to do so, the platform obtains pillars in which all must comply; legal compliance and good business practices, responsible labour conditions, responsible community relations, environmental responsibility and perform good agricultural practices.

Activities and Outputs

The governance framework fairly represents all the constituencies involved and interested in the soy value chain: Production; Industry, Trade & Finance; and Civil Society. The General Assembly is the highest decision-making body of the platform. made of 15 members (voted by RTRS member), from 3 chambers (Environmental and Social NGOs, Industry and Trade, Producers. Each member category has a maximum of 5 representatives with the same voting rights. The organisation’s management, communications and technical tasks are managed by an Executive Secretariat based in Buenos Aires, Argentina, and runs as an operational center for offering services to its members. There is a membership fee for the members, however this depends according to the category of membership.

Arrangements and Capacities

The platform delivers core activities to its members by placing the platform on a global level and making it applicable to the production of soy for different purposes, as well as producers of all sizes. It is valid for all types of production and links to the SDGs of sustainability communities. Moreover, the platform provides core products including RTRS Credit and a RTRS Credit Trading Platform. One ton of certified soy is equivalent to one credit of responsible soy production. This can then be used in the RTRS Credit Training Platform in order for businesses or organisations to make claims to show its commitment to the platform. Moreover, this can also be directly visible to customers and consumers buy RTRS products.

Monitoring and Evaluation

The RTRS certifications assures that soy, whether a raw material or as a by-product originates from an environmentally, socially and economically viable manner. The traceability is kept via two models of supply chain (i) segregation, where soy that is RTRS Certified is physically separate from other non-RTRS Certified soy; and (ii) mass balance, where soy from RTRS- Certified properties may be mixed with sources of Non-Certified Soy, where the mixing process is monitored from the management. Once the mixing process is finalised equivalent percentages of certified and non-certified soy may be sold at the market place.

The Round Table on Responsible Soy is a civil organization that promotes responsible production, processing and trading of soy on a global level. The platform allows for an exchange of harmonious dialogue and decision-making between members. In 2004 the Responsible Soy Forum was initiated in London, however, the development of the RTRS took place in Switzerland, where major organisations including Grupo Maggi, Cordad, COOP, WWF, Fetrauf-Sul and Unilever took part as the original Organisational Committee. In 2010 the first version of the RTRS standard was launched.
**Crop: Palm Oil**

**Geographic scope: Global**

**Initiated in 2004**
Not-for-profit organization that unites stakeholders from the 7 sectors of the palm oil industry: oil palm producers, processors or traders, consumer goods manufacturers, retailers, banks/investors, and environmental and social non-governmental organisations (NGOs), to develop and implement global standards for sustainable palm oil. It started in 2001 by the WWF (World Wide Fund for Nature), resulting in an informal co-operation amongst Aarhus United UK LTD, Migros, Malaysian Palm Oil Association and Unilever in 2002. In 2004 the RSPO was formally established and 47 organizations signed a Statement of Intent to their commitment to the RSPO.

**Active Countries:** Global

**Members:** Private sector including international buyers (large bakeries), international palm oil producers, international palm oil processors and traders and international retailers such as multinationals and big supermarket chains. NGOs, from international environmental and conservation areas as well as social and development NGOs. International banks and investors.

**Identified Challenge**

**Deforestation due to unsustainable practices on the production of palm oil**

The RSPO was set up to address deforestation due to the unsustainable practices of palm oil, land grabs where local communities are displaced from their land, and violations of worker’s rights. As a response to these issues, the platform desires to transform the palm oil industry in collaboration with the global supply chain.

**Intensified and Aspirations**

**Sustainable palm oil production**

The platform engages in sustainable palm oil production as well as improving the working conditions of employees in the palm oil value chain. The platform envisions a norm within markets of sustainable palm oil, with the goal to promote growth and use of sustainable oil palm products via credible global standards and engagement of stakeholders. The mission echoes this as it encompasses the promotion of sustainable palm oil products, periodically review credible global standards for the supply chain of palm oil, monitor and evaluate the economic, environmental and social impacts of sustainable palm oil in the market as well as ensure all the platform members are engaged.

**Activities and Outputs**

RSPO is managed by the Board of Governors, where members are designated by the General Assembly for a 2-year period. The Board of Governors is supported by 4 Standing Committees that oversee; Standards & Certification, Trade & Traceability, Communications & Claims and Finance. Each sector has a differing number of seats on the board. The RSPO Working Groups and Task Force Groups encourage members to address complex challenges and provide solutions. The Secretariat is based in Kuala Lumpur (Malaysia) and is in charge of day-to-day activities.

**Arrangements and Capacities**

RSPO issues a sustainable certificate to all members that comply with the standard, access to a strategic platform to influence policies, a dispute settlement facility, and support to ensure best agricultural, environmental and social practices.

**Monitoring and Evaluation**

Annual Communication of Progress reports are submitted to the RSPO members in order to observe their progress.
Scaling Up Nutrition (SUN)

Initiated in 2009
The Scaling Up Nutrition (SUN) platform created a movement on the principle that everyone has a right to food and good nutrition in a global context. The platform collectively brings together people from governments, civil society, the United Nations (UN), donors, businesses and researchers in order to improve nutrition. So far, the platform intends to reach 55 countries globally.

Members and Funds:
The members of the SUN Network entail a (1) Civil Society Network, (2) Donor Network, (3) Business Network, (4) UN Network for SUN. Each country has a different profile of members at the local level, which can be viewed on the link. On the global level, the business network seems to have a coherent theme of multi national companies in the food retail sector as well as the agri-chemical sector, whereas donors are international organisations such as the Bill & Melinda Gates Foundation as well as organisations from more developed countries. The government of 50 countries have committed to help improve the nutrition of their country. The website presents viewers with a interactive map of each country and colour codes the different type of members involved.

Activities and Outputs
Obligations of the SUN Movement is established by the UN Secretary-General nominations of a SUN Movement Coordinator as well as the members of a SUN Movement Lead Group and is supported with the SUN Movement Executive. Key members of the platform include the SUN Network which increases coordination, and aligns resources and collaboration for improved nutrition.

The SUN movement lead group was designed to provide strategic guidance and improve the resource mobilization and accountability. The SUN Executive Committee acts on behalf of the SUN Movement Lead Group to develop and implement the platform’s strategy and to support the SUN Movement Coordinator in ensuring political commitment and promote the values of the platform. The SUN Movement Coordinator works alongside the SUN Lead Group, SUN Networks and SUN Movement Secretariat to provide strategic leadership.

The SUN Movement Multi-Partner Trust Fund was designed to catalyze grants, reaching governments, UN agencies, Civil society groups and other platform support organisations. Moreover, the SUN Movement Secretariat ensures that progress is tracked and efficient as well as being communicated clearly. The secretariat works under the guidance of the Lead Group. The secretariat employs lessons, sharing experience and evidence building of countries experiences through self-assessment exercises. Communication of the SUN in practice is a series of briefs as well as sharing of Community Practices including a series of workshops.

Arrangements and Capacities
The platform provides core activities by seeking support to SUN Countries by strengthening their capacity to deliver results, and improved nutrition.

Core services include joint events such as Annual Global Gatherings as well as an exchange of knowledge and shared experienced building on evidence base experiences. The SUN Country Network also benefits from overall support and coordination by the SUN key groups ( SUN Movement Coordinator, SUN Movement Secretariat, SUN Multi-Partner Trust Fund).

In order to develop a practical approach to M&E and the effectiveness of the SUN Movement, the SUN Secretaryariat worked alongside MDF Training and Consultancy to develop an M&E framework. It is based around assessing the institutional transformation and actions towards scaling up nutrition across four processes to achieve the four strategic objectives outline in the SUN Movement Strategy and provides a clear way to evaluate progress in each process of the four processes.

The method to M&E is via an Outcome Mapping methodology, which looks at how the behaviour of actors at the country level is changing within the four processes. Monitoring is undertaken bi-monthly via the SUN Country Network and an annual self-assessment taken by the countries. The SUN Movement Self-Assessment Exercise allows for different monitoring requirements and cycles of key stakeholders. Moreover, it ensures that consistency in demonstrating progress at the same time and enables the platform to identify progress behaviour across the movement.

Identified Challenge
The platform was made in response to the growing global problem of under nutrition, where concern was high on the international system failing to deal with the problem effectively. This issue was further highlighted in the Lancet 2008 series on maternal and child nutrition, where the need to tackle child stunting was emphasised. The platform aims to tackle the SGD of ending world hungry by collaborating members to support under nutrition from the country level, and with multi-sectoral strategies.

Intensities and Aspirations
The platform intends to address the underlining causes of malnutrition to those who suffer, and aims to meet the global targets established at the 2012 World Health Assembly. The SUN Movement engages in principles of; transparency about intentions and impacts, inclusiveness, being rights based, willingess to negotiate, mutual accountability, cost-effectiveness, enabling communication, acting with integrity and a high ethical manner, being mutually respectful and will not harm.

In order to tackle malnutrition each country goes through 3 stages; (1) Taking stock and starting out (creating plans and strategies as well as establishing institutional arrangements and engaging members). (2) Ready for scaling up (Developing an established functioning multi-stakeholder platform, including a budget plan, prioritising actions and outcomes and creating timelines). (3) Scaling up rapidly to deliver results (Operating programmes and interventions at scale, supported by executive-level political leadership, tracking progress, mobilising financial resources). The platform engages in four strategic processes enabling bringing people together, establishing current policy and legal framework, aligning policies around a common results framework and financial tracking and resource mobilisation.

Monitoring and Evaluation
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Initiated in 2010
SAGCOT, a multi-stakeholder partnership, was created to rapidly develop Tanzania’s agricultural potential, stretching from the East (Dar es Salaam), to the West Zambia border. The platform has a focus on developing the agricultural production of grains/pulses, rice, sugar, citrus, banana, horticulture and the development of livestock and diary.

Members and Funds:
Members of the platform entail the private sector, including a range of members from international multinationals from the food consumer goods section and agriculture-related companies. Government members form Tanzania are also involved in the partnership, more specifically the Agricultural Seed Agency (ASA), the Financial Sector Deepening Trust (PSDT), the Tanzania Investment Bank (TIB), The Tanzania Investment Centre (TIC), and the Rufiji Basin Development Authority (RUBADA). Moreover, international donors and agencies form part of the platform (large international donors/ agencies many deriving from nature conserve sector). Tanzanian Farmer organisations also partake in the SAGCOT platform.

The platform Investor Blueprint has private investment catalyst of $2.1 billion for over a 20-year period, as well as public sector grants/loans of $1.3 billion.

The platform tackles the issue regarding lack of food security, agricultural productivity and lack of livelihoods. With the correct investment and infrastructure, the platform believes that Tanzania has the potential to thrive. The platform brings together multiple stakeholders in order to create a comprehensive and inclusive initiative.

The platform was initiated at the WEF Africa Summit, and the platform Investment Blueprint was launched nationally by the Prime Minister Pinda, and internationally by President Kikwete at the WEF in 2011.

The platform intends to improve food security, reduce rural poverty and ensure environmental sustainability as well as promoting responsible investments. SAGCOT targets agribusiness partners in order to develop the agricultural sector, consumers in East Africa to tackle the issue of food security, and the poor that depend on agriculture for primary income to address poverty reduction.

The platform vision is to triple to area’s agricultural output by approximately 350,000 hectares to bring in profitable production to smallholder farmers and areas of significant under irrigation. The platform’s goals/objectives by 2030 is to; enable smallholders to become commercial farmers that can access irrigation and weather insurance, empower 420,000 new opportunities in the value chain, allow more than two million people to be lifted out of poverty, increase the annual value of farming revenues to $1.2 billion, assuring regional food security in the region, fostering inclusiveness and a commercially successful agribusiness for small-holder farmers to benefit, and finally, to deliver sustainable agricultural growth that is socially and economically viable.

The platform will do this via a competitive approach where there is a geographical clustering of activities. These clusters require public and private investment along the agricultural value chain.

The platform functions via the SAGCOT board that consists of 7 members from government, research, business and consultancy. The platform falls under the national Kilimo Kwanza GrowthTrust, where funding is only made available to those investors who commit to building sustainable and equitable partnerships with smallholder producers. The administrative unit that serves as a hub to promote investment inclusive, sustainable commercial value chains is the SAGCOT Center Ltd, which also serves as a neutral broker and catalyst linking stakeholders to create synergies and provide steps further to achieve the overall objectives of the platform.

The requirements to become part of the SAGCOT partnership is the notion of the common culture, which extends to an agreed code of conduct and principles for all partners. These include the agreement of; the overall SAGCOT objectives, to work with other members in a harmonious manner, engaging with the partnership and maintaining communication and support to the SAGCOT Center, resolving any policy and infrastructure constraints, and to consider new financing mechanisms.

SAGCOT, as well as providing its members core products including annual progress reports, convening of partners and impact reports, the platform offers core activities that incentivises strong linkages between smallholders and commercial agribusiness. Moreover, the platform offers support to smallholder producer associations in order to help them enter equitable commercial relationships with agri-processing and marketing business. Additionally, the platform presents core services for its members giving the sense of a very collaborative platform. These include, monitoring progress and annual performance reviews, the facilitation of communication between stakeholder, improving coordination between government and donor programmes as well as helping to mobile funds. Furthermore, commissioning targeted applied research and making information on investment and support opportunities visible as well as monitoring the social and economic impact and knowledge sharing. Moreover, SAGCOT partners have access to information, networking and professional services including the Partnership Forum where knowledge exchange on best practices is seen.

M&E is carried out separately by each member and they are responsible of monitoring their own development. Moreover, the SAGCOT Center will track overall progress of the platform via a number of indicators (the number, volume, impact of investments, growth and profitability or large, small and medium-scale commercial agriculture), as well as indicators that corresponds with their vision including environmental impact, social impact, poverty reduction and the role of women.
Since 2011

The Sustainable Rice Platform (SRP) promotes resource efficiency and sustainability on farm, and throughout the rice value chain, in global rice growing areas.

Members and Funds:

The platform invites a multi-stakeholder environment, where private sector members including international MNEs especially consumer goods for food and the agricultural sector, the Ministry of Agriculture and Rural Development, and Crop Production for Vietnam and the Thai Rice Department and Ministry of Agriculture and Cooperatives are members. Additionally, other members include international donors and agencies (i.e. UNEP, GIZ, FAO), international NGOs, expert members such as research, institutions and universities, as well as farmer organisations that although are not members are still locally involved.

Intentions and Aspirations

The platform intends to increase sustainability in rice production as well as improve livelihoods. The platform has a mission to “promote the resource efficiency and sustainability in the global rice sector through an alliance” that links stakeholders in the value chain. The platform adopted the 2035 vision of success by the Global Rice Science Partnership (GRiSP). This incorporates; expenditures of rice by those under the $1.25 poverty line to decline, higher food availability as a result of increased availability and reduced prices as well as the reduction of CO2 emission.

The main objectives of the platform are; pursuing public policy development and enable voluntary market transformation initiative to all actors in the global rice sector. The goal is to develop a context for sustainable rice production, leverage supply chain mechanisms and public policy development as well as establish a recognised global platform. By the end of 2016, the platform aims to have adopted sustainable best practices in rice through supply chains of sustainability standards and practices. It aims to do so via its guiding principles including; improving livelihoods, meeting consumer needs for food security, safety and quality of rice products, effective management of natural resources as well as protecting the environment and neighbouring communities. In addition, to mitigation of GHG, being climate change conscious, as well as respecting labour rights and good business conduct.

Activities and Outputs

Activities of the platform are coordinated by the Secretariat hosted by UNEP’s Regional Office for Asia and the Pacific in Bangkok and is overseen by an Advisory Committee, chaired by UNEP and co-chaired by IRRI. There are annual meetings to elect a new Advisory Committee members as well as reviewing progress and annual programs and budget.

In order to become a member in the SRP, organisations must commit themselves to the ideology (mission, objectives, activities) of the platform. Prospected members must also contribute financially, or via their specialised resources and institutional capacity. Moreover, they requires to develop and implement in their own organisation plans to support the platforms ideology, communicate and support the SRP’s process and implementation of projects whilst adhering to its guidelines. Additionally, they must operate in a transparent manner, especially towards the Secretariat, complying with SRP rules and regulations regarding external communication and the use of the platforms materials (i.e. logos). Finally, prospected members must ensure that all external communication is agreed first by the SRP Advisory Council through transparency and consensus-based decision-making.

The secretariat, which is managed by the SRP Coordinator, supports the Advisory Committee and the Working Groups, as well as the administration and coordination of the platform’s operations. The annual membership fees fund the core activities of the platform. Project activities are funded from funds raised by member subscriptions as well as institutional project funding through bilateral institutions and governments.

Arrangements and Capacities

The platform provides core activities to the members including; collaborative initiatives to overcome challenges (esp. smallholder farmers), cost saving via collaborative research, access to high-level global forum for discussion and networks and institutions at the national, regional and global level regarding the rice value chain. Members will also gain recognition on the SRP website.

Moreover, core products are presented including access to tools and partnerships in order to manage social and environmental risks in the rice supply chain, as well as open access to the platform’s materials and databases online at the platform’s website.

The Working Group is in charge of testing and developing the guidelines, standards, tools and models for the production of sustainable rice and the development of impact indicators. As of now, the platform is focused on three interlinked instruments; (1) Guidelines for Sustainable Rice Cultivation, Performance Indicators for Sustainable Rice Cultivation, and (3) Standard for Sustainable Rice Cultivation.
General Information

Initiated in 2005
The Tanzanian Agricultural Partnership (TAP) started as a Public Private Partnership, which uses a Value Chain Approach in order to improve production and marketing of agricultural goods. Based in 95 districts in Tanzania, the platform focuses on crops determined by the district stakeholder, however the platform is promoting sunflower and cassava value chains.

Members and Funds:
The platform involves an international fertilizers company (Yara International), the Tanzanian Government, the Norwegian Investment Fund for Developing Countries (Norfund), the Norwegian Agency for Development Cooperation (Norad), and district based 20,000 farmers. Norad committed a grand of $2.7 million to the platform.

Identified Challenge
The Tanzanian Government created the platform in order to address inefficient agricultural supply systems as well as the lack of collaboration between the government and markets. The platform allows for the coordination of activities or organisations between 25 districts where needs are met through a systematic initiative. The platform expanded to 56 districts in 2011 via a national rollout plan, and aims to ultimately cover the entire country.

Intentions and Aspirations
The platform aims to improve the production and marketing of agricultural goods with the objective/goal to increase the accessibility/affordability of agricultural inputs for the farmers of Tanzania, to improve the output market linkages as well as profitable agricultural production. Moreover the platform aims to stimulate the presence of private sector investment and create a benchmark for best practice.

In order for TAP to achieve its goals it introduced factors to the strategy of Tanzanian development; enabling PPPs to facilitate the development process, using the whole value chain in order to allow for coordination, identify activities, roles and responsibility as well as sharing risks between all stakeholders. Lastly, the platform promotes transparency for the Tanzanian farmers.

Activities and Outputs
No information available

Activities and Products
The core activities, products and services, aim to facilitate agricultural production in Tanzania. TAP delivers core activities to its members including the Farm Inputs Promotion (FIPs) aiding the demand for inputs in 13 districts. Moreover the platform obtains a news page on the website for all members and external viewers to view as well as an events page where regular events are held. Core products include over 25 warehouses to be renovated and built. In addition, the core services aligns FIPs with the Farmer Inputs Retailer training programme, as well as coordinating value chain support.

Monitoring and Evaluation
No information available
The Global Forum on Agricultural Research (GFAR)

**General Information**

**Crop:** None  
**Geographic Scope:** Global  
**Initiated in 1996**  
The Global Forum on Agricultural Research is a community working collaboratively to transform and strengthen agrifood research and innovation systems globally.

**Active Countries:** Global

**Members:**
Private sector (Pan African Agribusiness and Agroindustry Consortium, Croplife International, the Sustainable Agriculture Initiative); public–private partnerships such as the African Agricultural Technology Foundation (AATF), FARA, AARINENA, APAARI, CACAARI, EIFARD, FORAGRO, and Global Forum on Rural Advisory Services, Consumers International

**Identified Challenge**

Inefficient agricultural systems

The GFAR, created by the Food and Agriculture Organization (FAO) of the UN, and the International Fund for Agricultural Development (IFAD), brings together multistakeholders at the global level to stimulate regional and national actions towards the commonly agreed aims.

**Intentions and Aspirations**

Establish a platform for agencies and organization to come together to exchange dialogue and represent the agricultural innovation community globally

The platform makes efforts towards resource-poor farmers and rural communities, aiming to contribute to reductions in poverty and malnutrition and to ensure the sustainable use of resources. The platform envisions making agrifoods research and innovation systems more effective towards SDGs, and has a mission to catalyze collective actions that strengthen and transform agrifood research and innovation systems via partners at all level.

**Activities and Outputs**

The platform is governed by a partner assembly made up of global partners, regional partners, and partners nominated by regional constituencies. The multistakeholder steering committee consists of global and regional partners from other constituencies, which are selected by the partner assembly and oversee accountability in all areas of the platform. The secretariat provides support to the partner assembly, the steering committee and all stakeholders, and oversees the development for a strategic agenda for agrifood research and innovation, promoting networks and partnerships and convening meetings.

**Arrangements and Capacities**

The GFAR provides its members with main products including a forward-thinking platform (a space for exchanging and conversing about the futures of agriculture and rural development), foresight working groups (for those who wish to improve their knowledge through active and regular contributions), and foresight exchange workshops (which facilitate direct interactions among group members, where results, methods, and discussion of field experiences are shared).

**Monitoring and Evaluation**

The platform’s steering committee is in charge of monitoring the development of the programs, and periodically brings in an external evaluation to assess progress, coupled with the goals and objectives. However, a monitor, learning, and evaluation approach for key outcomes is under development; this intends to document institutional and individual achievements, as well as capacities, and will improve the quality of reporting.
Tropical Forest Alliance 2020 of Tanzania

Created in 2012
The Tropical Forest Alliance (TFA 2020) Public-Private Partnership (PPP), is a global partnership aiming to remove deforestation from palm oil, beef, soy, pulp and paper production, thus preserving tropical forests.

Members and Funds:
The members of the platform derive from international private sector members (multinationals). Moreover, international government members are also involved including the government of Cote d'Ivoire, Ghana, Indonesia, Liberia, United Kingdom, and the United States. There is also a very strong presence of NGOs and Civil Society organisations from multiple preservation and development sectors.

Identified Challenge
The RFA 2020 platform was founded by the Consumer Good Forum (CGF) and the US government at the Rio+20. A report published by the IPPC states that deforestation is linked to 10% of global green house gases emissions, and forests are extremely important to food security, waster security and livelihoods. The platform intends tackles the issue of the urgency to mitigate climate change, and create measures to enable food security as well as livelihoods. This is correlates to the importance of conserving and restoring forests in the SDGs. The platform aims to tackle these issues by fostering cross-sector collaboration between stakeholders.

Intentions and Aspirations
The platform targets those involved in the forestry supply chain in order to restore forest, reduce GHG and improve livelihoods. The platform’s mission is to enable its partners to take action, individually and collaboratively to reduce tropical deforestation associated with the sourcing of commodities (palm oil, soy, beef, paper and pulp) by tackling the drivers of tropical deforestation via market, policy and communication approaches.

The goal of the platform is to contribute to coordinating and activating actions by stakeholders, in order to reduce tropical deforestation by 2020 regarding key agricultural commodities. The objectives of the platform is for FTA 2020 and its partner countries, civil society and companies to work collaboratively in order to: improve the planning and management related to the issue of tropical forest conservation, agricultural land and land tenure, practice shared knowledge and best practices with each other as well as smallholder farmers and other producers of sustainable agricultural intensification, providing expertise and knowledge in order to achieve the overall platform goal, and improving the monitoring of tropical deforestation and degradation to measure the progress of the platform.

The strategy the TFA 2020 echoes the objectives of the platform to achieve its goals and supports for its partners to take voluntary as well as collaborative action to reduce tropical deforestation as well as sharing information, help facilitate relationships between partners as well as connective partners via email, telephone and other means of communication as well as at meetings or informal discussions. The platform also uses collaboration between partners to share best practices, provide expertise and knowledge support activities that help avoid tropical forest deforestation.

Activities and Outputs
The platform obtains a Steering Committee of 20 members, which is a subset of the General Assembly that makes management decisions on behalf of FTA 2020. It consists of; four representatives from the for-profit private sector, four from civil society organisation, eight from governments, two indigenous and local representatives, the director of the TFA 2020 Secretariat and the ex-officio secretariat host representative. The platform is directed by all its partners and will be supported and informed by the Secretariat.

Arrangements and Capacities
As the platform is a PPP, each member contributes in differing ways towards core activities, products and services. In regard to activities; companies provide a market for commodities that are tropical deforestation-free, as well as working with suppliers to enable the purchasing of these products. Moreover, They comply with legislation and regulation that supports the conservation of tropical forests. They governments engage by improving planning and governance related to tropical forest conservation, agricultural land use and land tenure.

In regards to core products, governments enable the sharing of information regarding supply chain best practices, develop support models that encourage rehabilitation of degraded lands and allows stakeholders to participate in markets. Moreover, civil society provides policy and technical expertise.

The core services provided by the government are advice and technical assistance on M&E on tropical deforestation. Civil Society provides their extensive networks to facilitation implementation, track developments and draw attention to pressuring issues, as well as reviewing progress towards collective commitments.

Monitoring and Evaluation
No information available
Established in 2000
The World Cocoa Foundation (WCF) promotes sustainability globally in the cocoa sector by providing support to cocoa farmers in order to grow more quality cocoa and strengthen their communities. The platform’s presence is global with specific focus in Africa, Southeast Asia, and the Americas.

Members and Funds:
As an international membership organisation, the members consist of international multinationals—many deriving from the chocolatier industry as well as the food retailer industry, international donors and agencies including development agencies from more developed nations as well as Brazil, and ministry departments and organisations. Civil Society and NGO members are also involved in the platform including the World Wildlife Fund, TechnoServe, and World Education amongst others. Moreover, international food labs and academic research members are also participants of the platform.

General Information
The challenge the platform was made in response to the lack of low productivity in the cocoa value chain, the lack of access to market information, high rate of pest and diseases, soil degradation, as well as the lack of basic education from farmer labour practices and business decisions. The platform enables these issues to be tackled via combining local and global operations and shared benefits of the platform.

Identified Challenge
The platform targets Cocoa farmers and intends to share benefits through out the Cocoa supply chain. The platform’s goal is to produce sustainable supply of quality cocoa for growers and users, benefiting them both. Moreover, the platform’s goal is to empower farmers in order for them to make choices that develop stronger cocoa communities. Lastly, the WCF goal is to promote sustainable production practices in order to increase biodiversity and crop diversification.

Intentions and Aspirations
The platform aims to achieve these goals through its approach of combining local and global operations. The WCF builds partnerships with cocoa farmers governments and environmental organisations, more over they work with international donors for support programs, they apply demanded research that improves crop yield and quality and finally, the support training and education to support the well being of cocoa farmers.

Activities and Outputs
The WCF is governed by a Board of Directors consisting of 12 members many of which are representatives of the private sector. Moreover, there is a ‘WCF Technical Working Committee’ of 9 members whom also are representatives of the private sector. Members of the platform are communicated via membership assembly meetings as well as bimonthly electronic newsletters.

Arrangements and Capacities
As member companies contribute to the platform via their financial and technical support and active involvement, the platform provides them with core activities, products and services. Members of the platform are entitled to enjoy the core activities the platform provides including; global recognition through the positioning of the company logo on the WCF’s website, as well as the permission for companies to use the WCF logo. Moreover, the platform allows for; networking with a unique global grouping of other WCF members in all aspects of the supply chain, engaging with the platform’s global network of cocoa sustainability experts and practitioners, discounted registration fee for the WCF annual Partnership Meeting, ability to attend WCF Membership Assembly Meetings as well as participate in member based committees such as the steering committee meetings for the platform’s flagship program in West Africa.

In regards to core services, the platform allows members to; leverage company resources by joining other members and development agencies to achieve the platform goal, to use the platform’s professional staff resources in order to address issues regarding communications/ media related to cocoa sustainability, and, receive bimonthly electronic newsletters.

Outputs
CocoaMAP as well as member companies, governments and civil society partners have enabled the platform to develop and gain greater understanding of indicators of cocoa sustainability. CocoaMAP also gave the WCF the knowledge in order to assist the company members to develop a new commitment to measuring cocoa sustainability, which has now been integrated into the CocoaAction Strategy.

From this, Key Performance Indicators (KPIs) are still under development, which aims to help inform and promote sustainability at the farm level. Moreover, in order to support CocoaAction the platform is developing resources and tools in order to improve information on sustainability performance amongst the value chain. These include the CocoaAction KPIs, The WCF Farm Information Toolkit (FIT) and the CocoaMAP online KPI Dashboard.
The ZBiDF was created in order to facilitate dialogue and innovation to engage businesses, in order to directly support public private partnerships action on business practice and development challenges.

**Members and Funds:**
The platform consists of multi-stakeholders including business, government, donors and civil society in Zambia. Key partners in the private sector include the Zambia Association of Manufacturers (ZAM), Technical Education, Vocational and Entrepreneurship Training Authority (TEVETA), The Private Sector Development Reform Programme (PSDRP) and the International Labour Organisation (ILO). Moreover, international agencies include international donors from differing sectors, which compromised of stakeholders (CAG). The CAG is then Champions & Advisory Group (CAG). The CAG is then.

The platform targets small-holders in agriculture as well as participating citizens in regards to manufacturing. For the smallholders, the platform contributes to the public good of increasing productivity, whereas for the extractive industries it aims to promote indigenous SME participation in local mine and non-mine value chains. Additionally, for the manufacturing target group the platform intends to develop a skilled human resource, in order to increase employability and productivity.

**Identified Challenge**
The ZBiDF is a Business Partnership Action hub that was initiated by The Partnering Initiative (TPI). The challenge the platform aims to tackle is the lack of trust across sectors and the lack of government resources and capabilities to do so. However, through the use of local country level platform it can bring together stakeholders in order to demonstrate to each member the alignment of interests. Moreover, it allows for the facilitation of innovation as well as developing a ‘win-win’ partnership between stakeholders.

**General Information**
Developments Corporation as well as the Copperbelt University, and there is support from Private sector development organisations for Zambia.

**Intentions and Aspirations**
The ZBiDF’s mission is to support, catalyse and scale cross-sector partnerships, that allows the full potential of businesses to operate in a commercially viable manner as well as supporting development goals. The main goal/objective of the partnership is to facilitate dialogue and innovation between businesses as well as engaging them and supporting PPPs on business and development challenges.

The platform’s strategy to achieve its overall mission, goals/ objectives is via three approaches: 1. Create facilitated spaces for all members in order to tackle mistrust, 2. Assist specific divisions and individuals in business situations in order to effectively develop partnerships, and 3. Support its partners and potential collaborators. Moreover, as the platform aims to obtain cross-sector collaboration a trained broker in each sector will work with all the stakeholders in order to ensure trust and overall goals of the platform.

**Activities and Outputs**
The platform’s operations and business development is managed by the National Director, with a current focus of supporting and controlling the development of partnerships in manufacturing, agriculture and extractive. ZBiDF is managed via a small team of trained ‘Partnership Brokers’ that act as the managers of the partnering process taking initial and follow up step to ensure collaboration is taking place. Key members of the governance structure include the Zambia Business in Development Facility that attains guidance and assistance from the Champions & Advisory Group (CAG). The CAG is then.

The platform provides its members with core activities including an environment where players across sectors and industries can take action on issues of mutual benefit, assisting stakeholders to develop effective partnerships and providing assistance to those already in formed partnerships by providing technical assistance. Moreover, the platform supports partners and potential collaborators in finding ways to knowledge share their resources on issues of mutual interest.

The platform also provides its members with core services including; creating cross sector partnerships, supporting, scaling and sustaining the partnerships as well as partnership skills building and communication/ dialogue across public-private cross sector arenas.

**Arrangements and Capacities**
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**Monitoring and Evaluation**
No information available